

BATC INC.

YEAR 2023

ANNUAL REPORT 2023

LATEST INFORMATION AND UPDATES
ABOUT BATTLEFORDS AGENCY TRIBAL CHIEFS INC.



PREPARED BY:

Sheldon Fox

PRESENTED TO :

Battlefords Agency Tribal Chiefs Inc.

**SPECIAL THANKS TO ALL OUR FUNDERS FOR THEIR
GENEROUS CONTRIBUTIONS TO BATTLEFORDS AGENCY
TRIBAL CHIEFS IN THE 2022-2023 YEAR.**

BATC 
Community Development Corporation



SASK SPORT



**Indigenous
Services Canada**



**Western Economic
Diversification Canada**

**Agriculture and
Agri-Food Canada**

**SPECIAL THANKS TO ALL OUR BOARD MEMBERS, SENATOR SPYGLASS,
ELDERS, STAFF AND VOLUNTEERS FOR THEIR CONTRIBUTIONS THIS YEAR.**



Look back into 2022/23

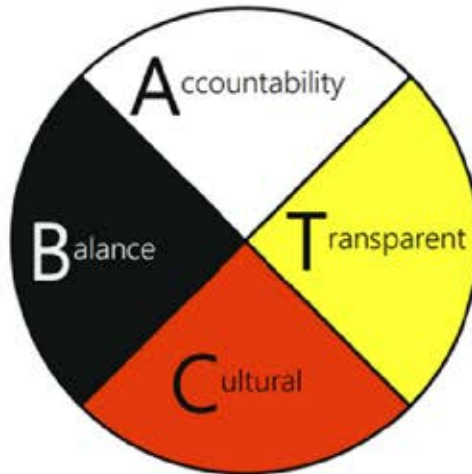


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History, Vision Statement, Mission Statement



HISTORY

Established in the spring of 2007, BATC emerged as a tribal council uniting several First Nations communities under the Convention Act. Original signatories included Ahtahkakoop Cree Nation, Moosomin First Nation, Red Pheasant Cree Nation, Sweetgrass First Nation, and Stoney Knoll First Nation. Over the years, Saulteaux First Nation joined in 2009, followed by Mosquito Grizzly Bear's Head Lean Man First Nation in 2014.

VISION STATEMENT

Helping member Nations succeed in all areas of operations and supporting urban services in the Battlefords region while following the spirit and intent of the Treaties.

"A partner in building our communities' success"

MISSION STATEMENT

BATC creates opportunities for our members as expert resources while following our culture and values.

Message From BATC Tribal Chief



Chief Sylvia Weenie, Stoney Knoll First Nation

Tansi,

As we reflect on the passing year, I'm grateful for the remarkable efforts across our organization. The dedication of our BATC Executive Council, leadership, administration, and employees has created a strong foundation for the future.

In my role as Tribal Chief, supporting families in their search for loved ones has highlighted the importance of compassion within our community. We must continue nurturing the strengths in our communities, reclaiming self-sufficiency through access to land and resources.

I look forward to our ongoing work with the BATC Executive Council, Leadership, and Administration, striving to restore our Rights and Responsibilities as Indigenous Peoples & Nations. A heartfelt thank you to our funding partners and the Federal Government for their support, contributing to the growth of BATC and our seven First Nations.

In solidarity,

A handwritten signature in black ink that reads "Sylvia Weenie".

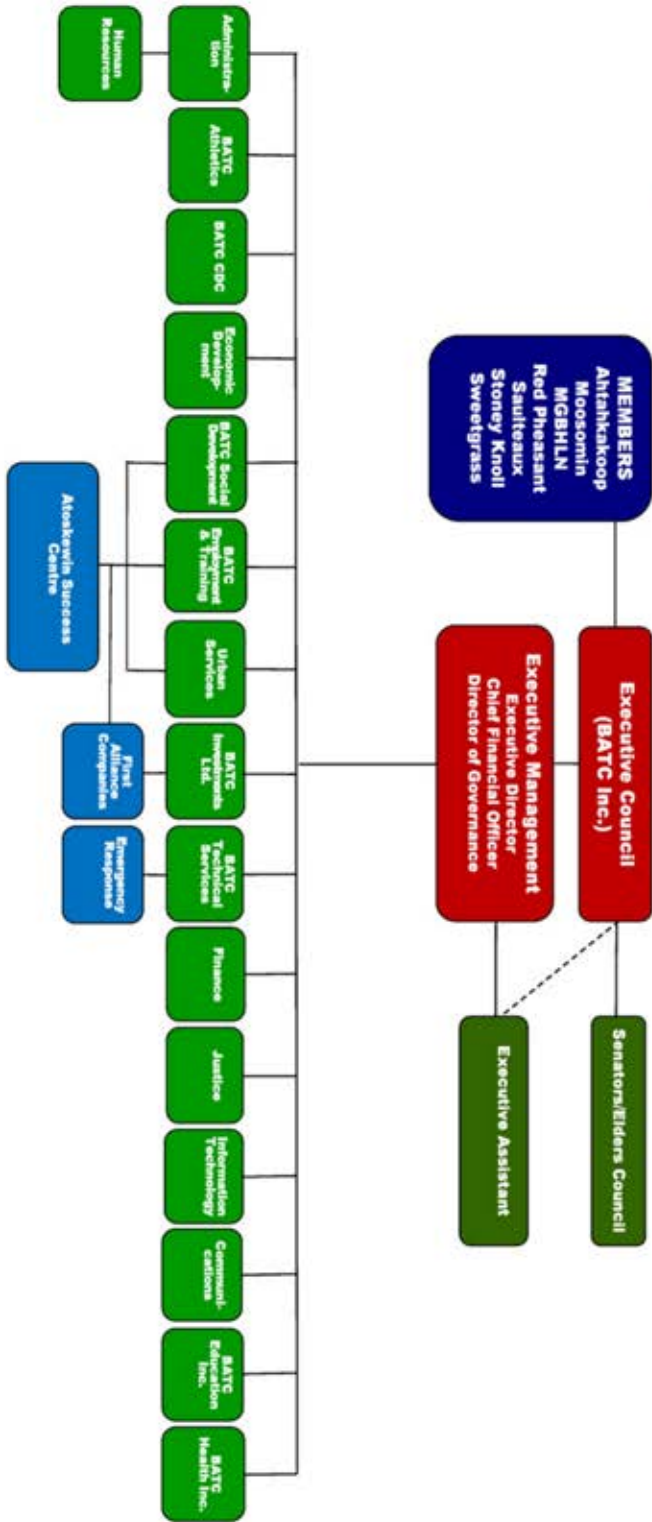
Chief Sylvia Weenie
BATC Tribal Chair



ORGANIZATIONAL CHART



Battlefords Agency Tribal Chiefs, Inc. Governance Structure



July 2020

STRATEGIC GOALS 2022-2023

The three priority strategic goals are:

1. Communication – Improving internal and external communication.

2. Governance and Risk Management – Review current structures, policies, terms of references, and procedures used for decision making, accountability, transparency, and risk management to ensure effectiveness and consistency of the operations of BATC.

3. Human Resource Development – Develop the support service of human resources in all areas for all operational aspects of BATC.



Communication

- To improve the amount and quality of information shared between departments, leadership, member Nations, and other stakeholders.
- Support change management and program delivery.



Governance and Risk Management

- To review and improve the consistent application of policies and other governance supports.
- To ensure all employees, participants, and assets are properly protected to maximize support of member Nation's and other stakeholders



Human Resource Development

- To focus on recruitment and retention of key staff, while planning for succession.
- Ensure adequate and appropriate training and professional development
- Maintain values and culture

BATC COMMUNICATIONS



Communications is one of BATC’s top priority strategic goals with an aim to improving internal and external communications.

Annual Report 2022/2023 - Communications presented by Sheldon Fox

June 2022:

- The IRS Team held their annual two-day Survivor’s Gala “A Gathering to Share Cultural Healing”.

August 2022:

- The Housing Department organizing a successful firefighting training in August, enhancing community safety.

September 2022:

- Sweetgrass hosted the FSIN Adult Championships in September, showcasing athletic skill and fostering community spirit.

2022 Tony Cote Summer Games:

- Athletics organized a sports gala for Tony Cote Summer Games athletes, celebrating their outstanding performance and 1st overall win.

January 2023:

- Athletics Tryouts for Tony Cote Winter Games: The New Year began with Athletics holding various tryouts for the Tony Cote Winter Games within local and community locations.

April 2023:

- The Tony Cote Winter Games were held in Saskatoon from April 7-14, showcasing talent and community unity.



BATC COMMUNICATIONS



February 2023:

- Territorial Youth Services Building Project: CDC contributed funds for a new building project by Territorial Youth Services, reinforcing community infrastructure.
- Red Pheasant initiated an annual Winter Fest, featuring sports tournaments and a ski-doo rally, promoting community engagement.
- BATC continued its yearly support for Pink Shirt Day in February, raising awareness about bullying.

March 2023:

- Saulteaux Election Results: Saulteaux held an election resulting in 3 returning and 3 new members for Chief and Council.
Chief Kenny Moccasin, Councilors: Rebecca Gopher, Gabe Moccasin, Curtis Poitras, Don Night, Ricky Moccasin.
- Mosquito Bison Return Celebration: Mosquito celebrated the "return of Bison" to their traditional homelands in March, honoring cultural significance.
- Moving & Renovations for Ka-miyosit Beauty Salon began, revealing a new name - Ka-miyosit "Beautiful One" Hair & Esthetics Salon.
- Saulteaux hosted Family Week and the 7th Annual Murray Lake Ice Fishing Derby, fostering community bonds.
- Moosomin organized Winter Festivities in March, adding to the vibrant community calendar.
- The IRS Project ran radio ads on 1050 CJNB throughout the Battleford North Star Regular and Playoff Season, enhancing project visibility.

End of Fiscal Year 2023:

- Moosomin Men's Hockey Tournament: The fiscal year concluded with Moosomin hosting a Men's Hockey Tournament, highlighting the plethora of sporting events and tournaments within our communities.

The year has been marked by diverse events, emphasizing community engagement, cultural celebrations, and the continuous support for initiatives that strengthen the fabric of BATC.

BATC COMMUNICATIONS



Initiatives:

- Annual Reports*
- Websites*
- Social Media*
- Speech Writing*
- Public Relations*
- Press Releases*
- Media*
- Events*
- Photography*
- Video*
- Graphic Design (in house and professional)*
- Brochures*
- Advertising*
- Calendar of events*
- BATC Membership Contact*
- Templates*
- Coordination*
- Branding*
- Attendance at External Events*
- Printing*
- Signage*
- Staff Communication Training*
- Leadership*
- Technology*
- Drone Services (Aerial photos)*

BATC EMPLOYMENT & TRAINING



Income Assistance Clients			
	21/22	22/23	Increase/Decrease
Ahtahkakoop	438	351	25%
Saulteaux	119	160	-26%
Moosomin	264	263	0%
Sweetgrass	145	191	-24%
Red Pheasant	181	198	-9%

Types of Programming Funding

- WEP
- Financial Literacy
- Readiness Program
- Esthetics
- Driver/Learner Training
- Wellness
- Land Based Activities
- Safety Ticket Training

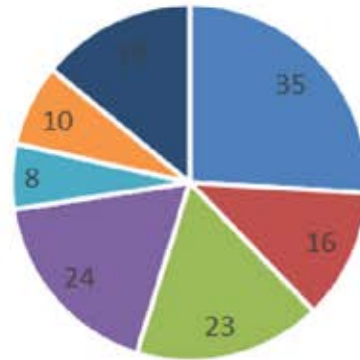
- \$317,935.00 Family Violence- flow through based on reserve population with priority on reduction in Family Violence.
- \$70,000.00 BATC Urban Readiness and Land based Learning.
- \$454,00.000 SAET (NCB) for IA clients only targeted for 18-25; priority is reduction of IA. **Funding received for Sweetgrass, Moosomin, Saulteaux with Ahtahkakoop,**

BATC EMPLOYMENT & TRAINING



- MGBHLM and Red Pheasant purchasing services.
- \$111,573.00 IAFNYES- Ages 18-30.
- \$459,093.05 Urban SITAG- must be First Nations, Metis on non, living off reserve, Glaslyn- Cando- Maymont- Paynton.
- \$110,000.00 FNIYES- Age 15-30 in school or returning- 10 summer jobs, Ages 15-30 Career Promotion, Work Experience- Ages 15-30 for 10 positions.

Placement April 1 2022 to March 31 2023



■ Red Pheasant
 ■ Sweetgrass
 ■ Saulteaux
 ■ Moosomin
■ Ahtahkakoop
 ■ Mosquito
 ■ Other

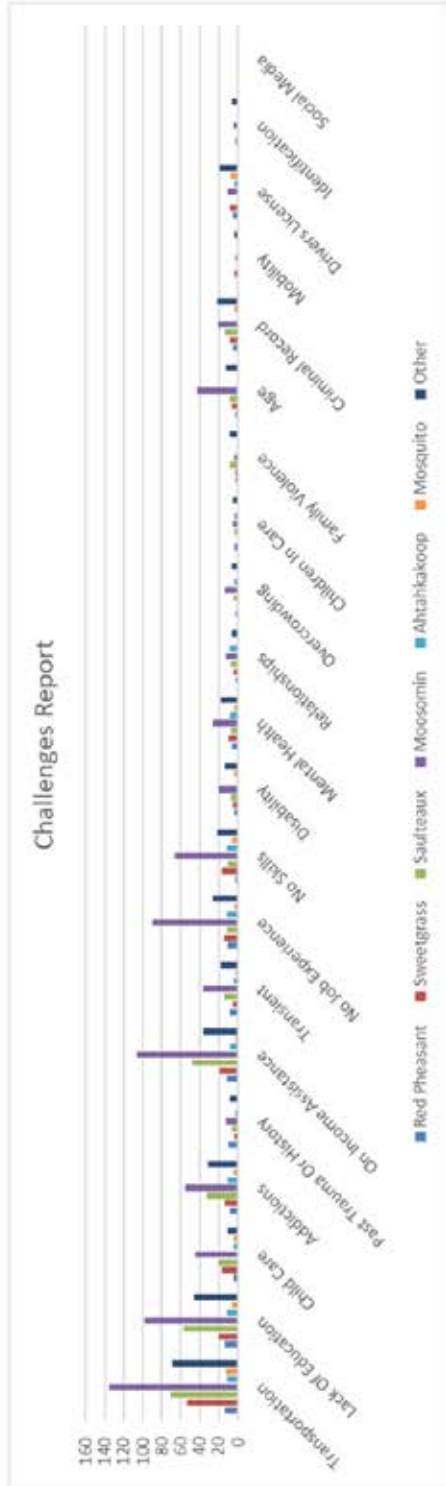
\$2,247,354.00 PES - Pre-Employment Supports- IA clients or could be.

\$9,240.00 Agriculture and Agri-Food Canada- Youth Employment and Skills Program.

\$35,862.00 Canada Summer Jobs- 10 youth hired.

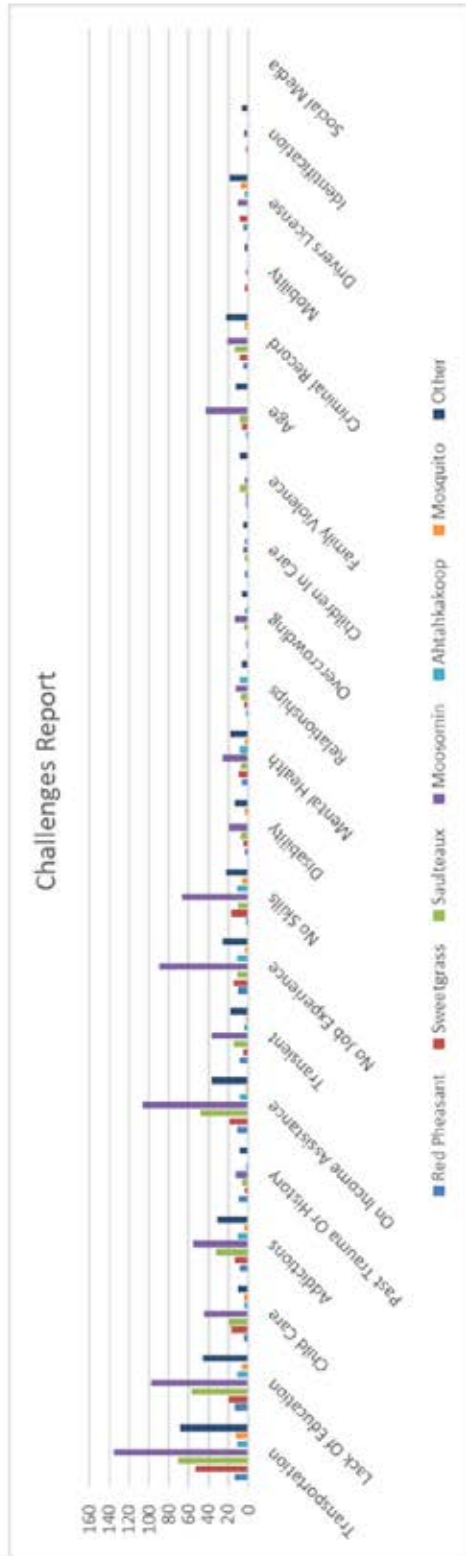
Placement April 1, 2022 to March 31, 2023																		
Band	Fail			Status							TOTAL	Quit	Employed	Contract Over	EI	IA	School	Total
	No Show	Drugs	Other	FAE	RC	RRC	BATC	GEC	Other									
1 Red Pheasant				5	5	0	13	0	34	57	1	32	2	0	0	0	35	
2 Sweetgrass				0	1	0	12	0	12	25	0	14	2	0	0	0	16	
3 Saulteaux				2	5	1	10	0	11	29	5	14	3	0	0	1	23	
4 Moosomin				4	2	0	17	0	8	31	4	20	0	0	0	0	24	
5 Ahtahkakoop				0	1	0	9	1	2	13	0	7	0	1	0	0	8	
6 Mosquito				2	1	0	11	0	13	27	1	8	1	0	0	0	10	
7 Other	1	0	1	3	9	0	11	0	15	38	0	19	0	0	0	0	19	
TOTAL	1	0	1	16	24	1	83	1	95	220	11	114	8	1	0	1		

BATC EMPLOYMENT & TRAINING



Challenges Report August 21, 2023 (part I)											
Band	Transportation	Lack Of Education	Child Care	Addictions	Past Trauma Or History	On Income Assistance	Transient	No Job Experience	No Skills	Disability	Mental Health
1 Red Pheasant	14	14	4	8	9	12	8	10	2	3	6
2 Sweetgrasses	53	20	17	14	3	19	5	15	17	5	9
3 Saulteaux	71	57	20	32	6	48	15	11	10	7	7
4 Moosomin	135	98	45	55	13	106	37	90	67	20	26
5 Ahtahkakoop	12	12	4	10	2	8	4	11	11	0	8
6 Mosquito	13	6	4	4	1	2	2	3	6	3	3
7 Other	69	46	10	31	8	36	18	26	22	14	18
TOTAL	367	253	104	154	42	231	89	166	135	52	77

BATC EMPLOYMENT & TRAINING

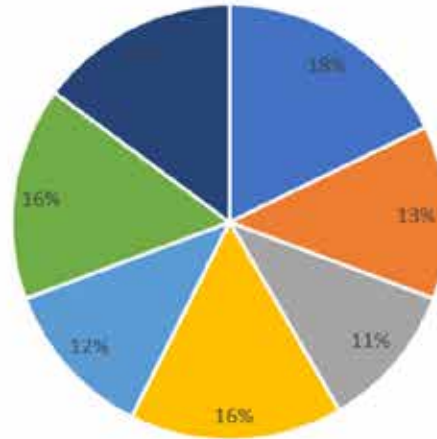


Challenges Report August 21, 2023 (part II)

Relationships	Overcrowding	Children In Care	Family Violence	Age	Criminal Record	Mobility	Drivers License	Identification	Social Media	TOTAL
2	2	3	2	2	5	1	5	1	0	113
4	1	0	2	6	8	3	8	2	1	212
7	4	3	8	8	14	0	1	0	0	329
13	14	5	3	43	21	2	10	4	0	807
8	3	3	0	0	1	0	3	1	0	101
1	1	0	0	0	3	1	7	0	1	61
6	6	5	8	13	22	3	19	6	0	386
41	31	19	23	72	74	10	53	14	2	2009

BATC EMPLOYMENT & TRAINING

Completed Training Report April 1 2022 to March 2023



■ Ahtahkakoop ■ Moosomin ■ Mosquito ■ Red Pheasant ■ Sauleaux ■ Sweetgrass ■ Other



BATC HEALTH

Annual Report 2023 - Staffing Changes and Highlights
Presented by Leslie Ann Smith, Director of Health Services
Staffing Changes:

1. New Leadership Team:

- Director of Health Services: Leslie Ann Smith
- Executive Assistant: Raelyn Muir
- Community Health Nurse Supervisor: Michelle Fehr
- Mental Health Coordinator: Gary Nolin

2. Additional Staff:

- Casual Nurses: 4
- Clinical Counsellors:
 - Harmonie King (Miwasin)
 - Lisette Wapass (IRS)
- Health Navigator: Vivian Stone
- Environmental Health Officers:
 - Anne Obiajunwa (Starting January 2024)
 - Dan Michaud (Mentoring Anne upon arrival)



What We Were Up To This Year:

I. Community Health Services: BATC Health continues to provide second-level services to the five nations we serve: Red Pheasant, Ahtahkakoop, Mosquito, Moosomin, and Saulteaux. Our dedicated team, including the Nursing Supervisor and casual nurses, has been actively involved in community nursing support. Services include STI testing and treatment, flu and COVID vaccines, and prenatal care.

BATC HEALTH



II. Mental Health Initiatives: Our mental health team has been collaboratively working with the Indian Residential School Project (IRS) to provide support to survivors. Additionally, our team has extended support to the homeless shelter (Miwasin Kikinaw). The Mental Health Coordinator, Gary Nolin, is engaging with the nations to identify and address mental health needs. Close collaboration with health directors and their teams ensures comprehensive care for all members. Gary is also creating a wellness team with Members from each Nation we serve.

III. Health Navigation: Vivian Stone, our esteemed Health Navigator, operates from the Battlefords Union Hospital. As a respected Elder in her community, Vivian offers cultural support, smudging, advocacy, and companionship. Her role extends beyond conventional patient care, allowing patients to use her cell phone to connect with loved ones. Vivian's presence is valued not only by patients but also by hospital employees, doctors, nurses, commissioners, and administrative staff.

IV. Environmental Health Focus: Starting January 2024, BATC Health will welcome Anne Obiajunwa as our Environmental Health Officer. This critical role involves assessing and monitoring environmental health risks, promoting health education, facilitating access to clean water and sanitation, and collaborating with communities. Our EHO, in partnership with indigenous communities, will respect cultural values, traditions, and empower them to address environmental health challenges effectively.

BATC HEALTH

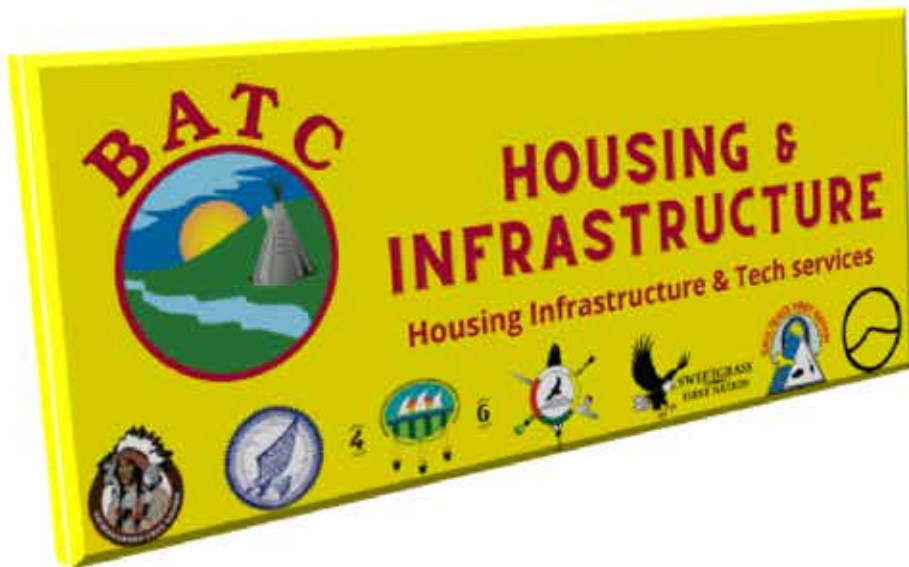


In October 2023, health staff, health directors, Chiefs and Counsel and community health nurses got together in Edmonton, AB to discuss how BATC can help in the communities and how we can best support the Nations. We are also having monthly meetings with the health directors

In conclusion, the additions to our team and the impactful initiatives undertaken this year reflect BATC Health's commitment to providing comprehensive and culturally sensitive health services to the communities we serve. We look forward to continued growth and success in the coming year.



BATC HOUSING, INFRASTRUCTURE & TECHNICAL SERVICES



BAMIS Annual AGM Activity Report

2023



BAMIS

Band Assets Management Information System 2023

Program Description

BAMIS funding is provided to Tribal Councils and Independent First Nations to provide inspection and reporting on the volume, condition, and planned expansion of ISC funded infrastructure assets on member First Nations.

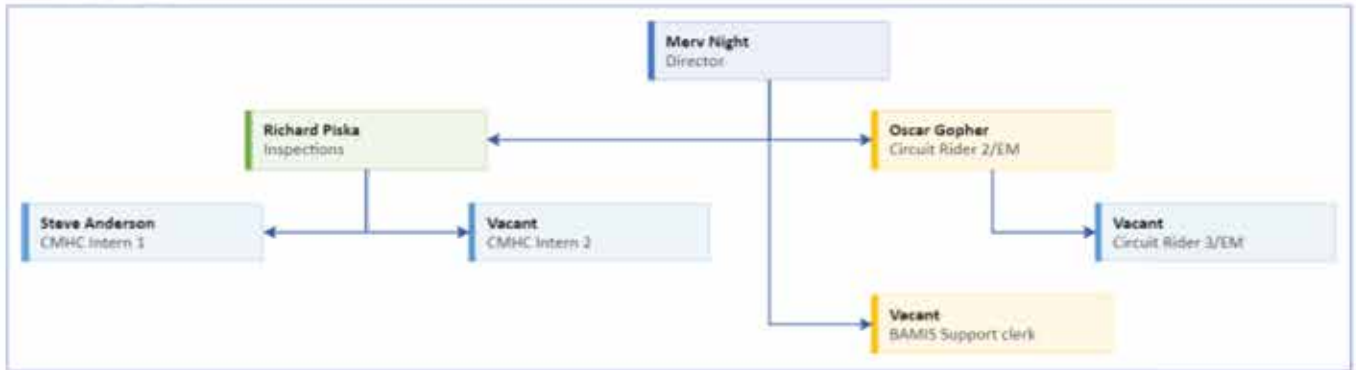
Functional Areas

- Maintenance Management
- Maintenance Management Training
- Asset Condition Reporting System
- Training Facility Management
- Database Update
- Inspections
- MGMT Support (housing updates)
- Special Services

BATC HOUSING, INFRASTRUCTURE & TECHNICAL SERVICES



BAMIS 2023 ORGANIZATIONAL CHART



CAPITAL FACILITIES & MAINTENANCE PROGRAM CFMP



Indigenous Services Canada's (ISC) Capital Facilities and Maintenance Program (CFMP) is the Government of Canada's main vehicle to support community infrastructure for First Nations on reserves



CFMP invests in the planning, design, construction, renovation, acquisition and operations and maintenance of community infrastructure that supports First Nations to build healthy, safe and prosperous communities and enables engagement in the economy.

BATC HOUSING, INFRASTRUCTURE & TECHNICAL SERVICES



DATA BASE SYSTEMS DEVELOPMENT



CMDB AND CAIS



BATC will update its CMDB (Capital Management data base) and CAIS (Capital Assets inventory System)



Support annual CAIS reporting and or data updates covering all 6 BATC member bands.



Community Infrastructure and Housing Annual Reporting

Community Infrastructure and Housing report is used by BATC to provide a summary of changes in housing, housing infrastructure and community services. As well, this reporting is intended to be used for planning purposes through identifying the condition of every house. To complete this report the member first nation provides an assessment of each housing unit in terms of

Requiring major renovations,	Requiring minor renovation,	Requiring replacement, and	Indicating the number of houses that provide presentable living conditions
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BATC HOUSING, INFRASTRUCTURE & TECHNICAL SERVICES



Community Infrastructure and Housing Annual Reporting



The annual updated reports to ISC will continue to include any new housing units added or deductions for housing units which are

<i>Destroyed by fire</i>	<i>Abandoned</i>	<i>Unfit for occupancy, and</i>	<i>Demolished</i>	<i>New roads</i>	<i>Removed roads</i>	<i>Added wastewater and water infrastructure</i>
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CAIS REPORTING
COMMUNITY INFRASTRUCTURE ANNUAL REPORTING



Completion requirements of each nation annually and to be supported by tech service when requested.

Capital Assets Inventory Systems CAIS

BATC HOUSING, INFRASTRUCTURE & TECHNICAL SERVICES



ACRS - ASSETS CONDITIONS REPORTING SYSTEM



ROADS AND BRIDGES - BUILDINGS AND INFRASTRUCTURE
Utilize existing and additional engineering entities to perform reporting requirements.



BATC will conduct ACRS studies for all 6 communities during a fiscal year for roads and bridges.

SPECIAL SERVICES (COMMUNITY BASED PLANNING)

FIVE YEAR CYCLE



ON AN ANNUAL BASIS FOR EACH MEMBER FIRST NATION (BAMIS)



Prepare a community map that identifies the locations of all housing units, roads,



community buildings, serviced lots, and other community infrastructure.



work plan which identifies the five - year cycle for the completion of Community plans



Prepare and update Community Plans for each of its Member First Nations, that



provides direction to each community on plans to meet and locate growth



Community plan completed by a qualified community planner



Program provides funding to Tribal Councils and unaffiliated First Nations to prepare a five-year comprehensive community plan updated on a 5 - year cycle in consultation to each nation

BATC HOUSING, INFRASTRUCTURE & TECHNICAL SERVICES



SPECIAL SERVICES (COMMUNITY BASED PLANNING)

FIVE YEAR CYCLE

-  ON AN ANNUAL BASIS FOR EACH MEMBER FIRST NATION (BAMIS).
-  Prepare a community map that identifies the locations of all housing units, roads,
-  community buildings, serviced lots, and other community infrastructure.
-  work plan which identifies the five-year cycle for the completion of Community plans
-  Prepare and update Community Plans for each of its Member First Nations, that
-  provides direction to each community on plans to meet and locate growth
-  Community plan completed by a qualified community planner
-  Program provides funding to Tribal Councils and unaffiliated First Nations to prepare a five-year comprehensive community plan updated on a 5-year cycle in consultation to each nation

Housing Review Conclusion

BATC will continue to support the affiliated surrounding communities in housing and infrastructure programs as needed.	BATC housing will pursue future initiatives for the surrounding communities	CAD for training/housing managers.
Housing authority development	Housing policy support for nations upon their request	Visual elements- Maps of each nation's expanded area
Challenges- more communication for each nation's housing dept	Transfer of regional services agreement with Canada	Solid Waste Transfer Stations superficial cleaning
Future works- Search and Rescue support for nations across the province	Construction mentorship program Renovations- Entry level.	Success- current advisory to nations on 45 plus housing units' construction for 2023-24



BATC ACAHKOS AWASISAK - STAR CHILDREN



Acáhkos Awásisak-Star Children

BATC's Indian Residential School Project 2022-2023

Project Update

- Chair of the Board: Chief Sylvia Weenie
- The IRS team has expanded and now consists of:
Interim Coordinator- Alayna Tootoosis
2 researchers- Harlen Crier and Floyd Favel
2 research assistants- Andrea LaPlante and Della Baptiste
Interview transcriber- Rae Lynn Muir
Clinical counselor- Lisette Wapass
11 Advisors from each of the 11 communities
- One of the researchers, Harlen Crier has started a database to centrally house the student documentation that is uncovered. He will have a research assistant help with filing, labelling, printing, scanning of available student documents. This work supports the ongoing tasks of filling student files. Once restricted records are accessible, they will follow this database path. Eventually, this database will be made available to all those family members with inquiries into their family's student history.
- Another researcher, Floyd Favel, is telling the events of Delmas's early years, prior to land surrenders of Moosomin and Thunderchild. His oral history research contains heavy details of the abuse of students, death of students and economic ventures by leaders of the school. Floyd is leading the team in producing a documentary that highlights the process the team goes through to acquire, follow, record, and analyze their findings.
- PA diocese has submitted detailed research and documents of the recorded student deaths and burials. The research team has found evidence that the Church lied in one case. Further case study is needed to confidently erase that lie and detect whether there are more lies to be unturned.
- The team is collectively writing the final report set for the end of March 2024. A major part of the report will be the documentary which is underway. The documentary will highlight stories of community members who are missing family from Delmas Indian Residential school.
- Acáhkos Awásisak-Star Children initiated a partnership for the University of Saskatchewan to do the GPR work at the Battleford Industrial School site, owned by MGBHLM. That particular project will become MGBHLM research. Acáhkos Awásisak-Star Children continues to file student records from the Battleford Industrial school research, eventually landing in a similar database created by researcher Harlen.

BATC ACAHKOS AWASISAK - STAR CHILDREN



3 Areas of Research

Each team member has their research strengths, but all are expected to read and analyze their document findings. Some of the online resources that the researchers use are:

- Census Records & Historic Newspapers
- Ancestry & Genealogy sources
- Provincial Archives of Sask
- Library & Archives Canada
- NCTR- National Centre for Truth & Reconciliation
- E-Health

Each researcher is responsible for locating and acquiring documents for their use and the general use of the team as needed. You will find researchers discussing certain documents they found and often hear them sharing with one another. Archives visited are:

- North Battleford Archives
- Provincial Archives of Alberta
- Manitoba Provincial Archives
- Catholic Diocese of Prince Albert
- Glenbow Museum in Calgary
- Provincial Archives of Saskatchewan
- Lloydminster Museum and Archives

Researchers were assigned to 3-4 communities each and have been busy hosting Community Engagement events for information sharing, project updates and data collection. Communities visited were:

- Red Pheasant
- Thunderchild
- Sweetgrass
- Poundmaker
- Littlepine
- Mosquito Grizzly Bear's Head Lean Man
- Moosomin
- Saulteaux
- North Battleford (for Stoney Knoll/Luckyman)
- Ahtahkakoop

From these Community Engagement Events, researchers listened and recorded family oral histories, gained leads to follow and collected data.

Some of the data gathered was in response to the need and planning of a Wellness Centre and Commemorations for the burial sites.

BATC ACAHKOS AWASISAK - STAR CHILDREN



Wellness/Healing Centre

Some of the Wellness Centre suggestions from community members were to include:

- Ceremony – There should be many lodges. Maybe a couple of bigger ones and a couple of smaller ones. Sweats are good, but a shaking lodge is very powerful and can bring healing.
- Childcare – so parents and grandparents can access this service.
- Residential Treatment for Substance use – This disorder, including safe ingestion site, or even a managed alcohol program. All should be accepted there.
- Day Programs too.
- Hourly councillors, drop-in and schedule.
- Drop-In services, For medical treatment and food and maybe even clothing,
- Language reclamation

Seko Construction has willfully sent architecture styles to choose from. The company is dedicated to working with ideas and suggestions from the communities. One of the building styles looks like:



There are many ideas and suggestions to consider, further planning is needed, and no decisions have been made.

BATC ACAHKOS AWASISAK - STAR CHILDREN



Commemoration of Burial Sites

Another piece of the project is to erect a type of commemorative piece, whether it is a statue or monument. Again, the researchers took the community suggestions, and some are:

- Statue (Not a priest/nun)
- Wall Plaque/Statue to names & year attended.
- Names of students that attended.
- Monument
- Memorial: Big Monument – like the veteran one.
- Cultural circle – wellness like a circle
- Names of each survivor, years attended and when discharged.
- Memorial Plaque for all
- Monitored security, surveillance.

The work is underway to have quotes and designs from various Sculpture makers, one of which quotes bronze pieces as high as \$40,000. Until a suitable designer is chosen and a permanent commemorative piece is decided on, a temporary billboard was recently erected. You will find the billboard on the #16 Yellowhead Highway in Delmas, Sask.



Ground Penetrating Radar (GPR)

2021 & 2022 Ground Penetrating Radar conducted by HATCH both turn up anomalies on the former Indian Residential school site. These anomalies require further investigation. The team is not qualified to analyze these such reports, so a second opinion from another analyst. Acáhkos Awásisak-Star Children will not announce and confirm that anomalies are burials, much clarity is needed in this area of research.

Historic Human Remains Detection Dogs

During this project, the oral history of a former student led researchers to investigate a bushy location off the Yellowhead highway. The information stems from students burying students. With the combination of oral testimony and a positive indication of human remains, by the Historic Human Remains Detection dogs, the team is confident to conclude that this is a confirmed student burial site. We thank the dogs for their service.

BATC ACAHKOS AWASISAK - STAR CHILDREN



Elders, Protocol, and Ceremony

Acáhkos Awásisak-Star Children is guided by BATC Elders during difficult times like the recent findings. They ensure that the project team follows proper protocols in caring for the former student's spirits, by having feasts. As well as caring for the well-being of the team, by having sweats. The Elders offer non-judgmental listening ears and are always there to open and close events with prayers. It is with their love and support that the project can have and participate in ceremonies all year round. Thank you.

Looking Back

Acáhkos Awásisak-Star Children also wants to give thanks to all the previous staff's contributions to the project. You all made a positive impact on keeping the project moving forward. Thank you.

Looking Ahead

Acáhkos Awásisak-Star Children stays committed to investigating the unmarked burials and locating missing students from Delmas Residential schools. Confirming the other burial sites, recording more oral testimonies, gaining access to restricted files, maintaining positive relationships with the landowners, and caring for our spirits all lies ahead.

Ékosi Pitima...



BATC ATHLETICS

WHAT A YEAR! THE TONY COTE WINTER GAMES WERE HELD IN THE CITY OF SASKATOON APRIL 7-14, 2023, HOSTED BY THE JAMES SMITH CREE NATION.

TEAM BATC CONTINUED ITS SUCCESS, FROM THE TONY COTE SUMMER GAMES, AND WON, OVERALL POINTS AND WERE DECLARED, "TONY COTE WINTER GAMES CHAMPIONS" FOR THE 2ND TIME IN CONSECUTIVE GAMES WITH 62 POINTS.

TEAM BATC WON OVERALL IN THE SPORT OF BADMINTON & BASKETBALL

CONGRATULATIONS TO OUR CHIEF & COUNCIL, ELDERS, COACHES, CHAPERONES, COMMUNITY COORDINATORS IN SUPPORTING THE YOUTH.

ONION LAKE CREE NATION WILL BE HOSTING THE TONY COTE SUMMER GAMES AUG 5-11,2024.



BATC ATHLETICS



WHAT A YEAR! THE TONY COTE WINTER GAMES WERE HELD IN THE CITY OF SASKATOON APRIL 7-14, 2023, HOSTED BY THE JAMES SMITH CREE NATION.

TEAM BATC CONTINUED ITS SUCCESS, FROM THE TONY COTE SUMMER GAMES, AND WON, OVERALL POINTS AND WERE DECLARED, "TONY COTE WINTER GAMES CHAMPIONS" FOR THE 2ND TIME IN CONSECUTIVE GAMES WITH 62 POINTS.

TEAM BATC WON OVERALL IN THE SPORT OF BADMINTON & BASKETBALL

CONGRATULATIONS TO OUR CHIEF & COUNCIL, ELDERS, COACHES, CHAPERONES, COMMUNITY COORDINATORS IN SUPPORTING THE YOUTH.

ONION LAKE CREE NATION WILL BE HOSTING THE TONY COTE SUMMER GAMES AUG 5-11,2024.

2023 Tony Cote Winter Games Results

Apr 13, 2023 8:42 PM

Place	TEAM	Total Points 2023
1	Battlefords Agency Tribal Chiefs	52.00
1	Meadow Lake Tribal Council	52.00
3	File Hills Qu'Appelle Tribal Council	47.00
4	Woodland	43.00
5	Prince Albert Grand Council	39.50
6	Yorkton Tribal Council	35.50
7	Agency Chiefs Tribal Council	33.00
8	Saskatoon Tribal Council	30.00
9	Big River First Nation	28.00
9	Onion Lake Cree Nation	28.00
11	Southeast Treaty 4 Tribal Council	22.50
12	Touchwood Agency Tribal Council	21.50
13	Beardy's & Okemasis Cree Nation	17.00

Medal Count		
Gold	Silver	Bronze
6	6	6
4	4	2
7	3	0
3	4	4
6	3	6
4	2	4
2	2	3
0	2	2
7	3	0
1	1	2
1	5	0
2	3	1
1	1	1

2018 Norman Stevenson Award:

Yorkton Tribal Council

BATC ATHLETICS

2023 Tony Cote Winter Games

Apr 13, 2023 8:42 PM

TEAM	Flag Points Per Sport*					
	Badminton	Basketball	Curling	Hockey	Volleyball	Table Tennis
Battlefords Agency Tribal Chiefs	13.0	13.0	9.0	12.0	5.0	10.0
Meadow Lake Tribal Council	6.0	8.5	13.0	13.0	11.5	7.0
File Hills Qu'Appelle Tribal Council	10.0	5.0	11.0	11.0	10.0	12.0
Woodland	9.0	6.5	7.0	9.0	11.5	9.0
Prince Albert Grand Council	12.0	3.5	12.0	3.0	9.0	13.0
Yorkton Tribal Council	4.0	8.5	0.0	10.0	13.0	6.0
Agency Chiefs Tribal Council	11.0	3.5	10.0	2.0	6.5	8.0
Saskatoon Tribal Council	3.0	11.5	6.0	7.0	2.5	5.0
Big River First Nation	5.0	10.0	4.5	6.0	2.5	11.0
Onion Lake Cree Nation	8.0	6.5	4.5	5.0	4.0	0.0
Southeast Treaty 4 Tribal Council	7.0	1.0	0.0	8.0	6.5	4.0
Touchwood Agency Tribal Council	1.0	11.5	0.0	1.0	8.0	0.0
Beardy's & Okemasis Cree Nation	2.0	2.0	8.0	4.0	1.0	0.0

* Winning Team of Each Sport Highlighted

2018 Norman Stevenson Award:

Yorkton Tribal Council



BATC ECONOMIC DEVELOPMENT



BATC Investments Ltd.

Board members

- Alison Tatar - Independent
- Chief Lori Whitecalf – BATC
- Kerrie Gladue - Ahtahkakoop
- Dana Falcon – Red Pheasant
- Gabriel Moccasin – Saulteaux
- Preston Weenie - Moosomin
- Donovan Arcand - Sweetgrass
- Celeste Sanders, non-voting member – MGBHLM



Nikihk Manufacturing Ltd

Board members

- Alison Tatar - Independent
- Johnny Walker – BATC
- Kerrie Gladue - Ahtahkakoop
- Dana Falcon – Red Pheasant
- Gabriel Moccasin – Saulteaux
- Preston Weenie - Moosomin
- Donovan Arcand - Sweetgrass
- Chief Kenny Moccasin - Saulteaux



BATC ECONOMIC DEVELOPMENT

Economic Development Officers / Reps

BATC Nation

Willie Blind - Moosomin
Roberts Woods - Moosomin
Grant Beaudry – MGBHLM
Kelly Fiddler – MGBHLM
Shalean Morin – Ahtahkakoop
Austin Ahenakew - Red Pheasant
Donovan Arcand – Sweetgrass
Greg Moccasin-Saulteaux
Chief Sylvia Weenie-Stoney Knoll



BATC Economic Development

- Prior to July 19, 2022, the Economic Development department never existed and was a program that was co-managed & administered by Neil Sasakamoose and Kathy Kissick at BATC

Presently, the BATC Economic Development department has been 1.5 years in existence & been facilitating meetings with the Chiefs, Boards, internal depts, industry and Governments

- Networking & assisting with the Economic Development representatives from our Nations

BATC ECONOMIC DEVELOPMENT



Nikihk EnviroWay Ventures LP.

- Successes in 2023
- Completed & finalized the official partnership between Nikihk Manufacturing and EnviroWay on June 16, 2023, as ratified by the Board and BATC Chiefs.
- Official partnership signing ceremony was held on August 9th, 2023, in Saskatoon.
- The day was an eventful day with dancers, traditional meal, prayers, and lots of Speakers from both BATC and EnviroWay and a great day of celebrating our union and strengths and significant contributions to the continued success of our undertaking & future enterprise.

Above Foods Inc.

- Above Food produces different ingredients from grains and proteins - such as chickpeas, oats, quinoa, lentils, peas, and fava beans - in the western plains of North America where the world's highest-quality food products are grown.
- As part of our food security vision and production, BATC Investments has been in preliminary talks only about partnering up and being involved the supply chain of Above Foods production.



BATC ECONOMIC DEVELOPMENT

Above Foods Inc.

- We had the opportunity to tour their innovative plant-based food processing facility on February 2, 2023, in Lajord, Saskatchewan.
- During the tour, we had the opportunity to see firsthand how Above Food is revolutionizing the way we think about food production through their commitment to regenerative farming and sustainability.
- Afterwards, we had a presentation, discussions, Q&A, and lunch to further discuss a potential partnership with the Founder / President Mr. Lionel Kambeitz
- It was at that meeting that Above Food invited BATC to tour their Ingredient Development & Processing Centre in Saskatoon, Sask.



Above Foods Inc.

The day started with a presentation of their Saskatoon operations and safety measures and then an official tour of the facility located in the north industrial area of Saskatoon

The group was invited to see the operations on the ground level from the mixing, preparations, measuring, testing to the final packaging, and loading onto semis for delivery all over North America.

The labelling and packaging of the various brands of Above Food was interesting to see and observe as well as the quality control and testing of the various brands.

Further meetings are underway with Above Food as part of our food security initiatives to be proactive for future planning / preparations and for economic development opportunities. Please visit www.abovefood.com for more information on Above Food.



BATC ECONOMIC DEVELOPMENT

BATC Economic Development 2ND Annual Forum

BATC Eco Dev hosted an Economic Development Forum, for the Nation's economic development officers / representatives on August 22, 2023.

It was an opportunity for the EDO's from the 7 First Nations that make up BATC to network with each other and meet and listen to valuable information, opportunities, best practices & other works in progress and / or proposals amongst the 7 First Nations and do some introductions, networking, and collaboration.



BATC Economic Development

- Workshops in the communities
- Collaborating and liaison with the local Economic Development representatives from our Nations
- Increased workshops, seminars, and training sessions such as sponsorships, grant writing, proposal writing, applying for bursaries and entrepreneurship assistance i.e., feasibility studies, business plans and forecasting.
- Forward looking with Joint Ventures and Limited Partnerships
- More engagement with Saskatchewan both Indigenous and nonindigenous businesses and other First Nation Dev Corporations i.e., PBCN Group of Businesses, FLFN Ventures Inc, BHP Billion etc.
- Tourism Development and Marketing working with Christian Boyle from Glyph Creative Strategy on our Tourism Committee
- Above Foods Ltd. is a first of its kind, plant-based food company
- More collaboration and communication with the Economic Development representatives from the Nations and my office

BATC ECONOMIC DEVELOPMENT

BATC Economic Development

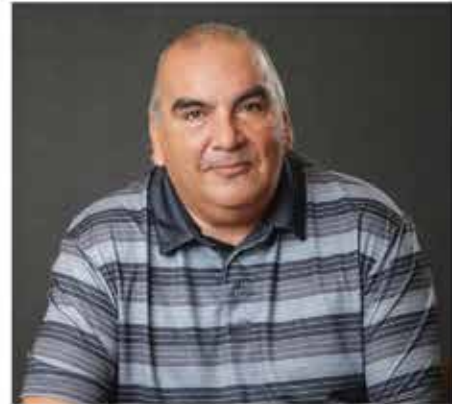
- Plan for the 4th quarter
- Increased submission of proposals & tenders for funds for the Nations
- Increased liaison with the Nations
- More support staff for investments and internal businesses
- Researching & discovering more funding sources
- Own self source revenue funding



BATC FIRST ALLIANCE



AGM Report December, 2023
 First Alliance General Manager Vince Sauvie



First Alliance Projects 2022

ITEM #	Projects	Update
1	Accelerated Site Closure Program (ASCP)	BATC Investment LTD/Ridgeline Canada completed last project October 2022.
2	Paradox Geo Cell Project Melfort,SK,	Project completed.
3	Paradox Geo Cell Project Estlin,SK,	Project completed.
4	Paradox rig matting project Moose Jaw,SK	Project Completed.
5	Enbridge Lines 3	Hydro vac project with partner Hoffman Elite received a percentage of profits.
6	Drayton Valley, Alberta Rife Energy	BATC Investment LTD/Ridgeline Canada Project Completed.
7	Conklin,Alberta Conoco Phillips	BATC Investment LTD/Ridgeline Canada Project Completed.
8	High Level, Alberta CNLR	BATC Investment LTD/Ridgeline Canada Project Completed.
9	Surmont, Alberta	BATC Investment LTD/Ridgeline Canada Project Completed
10	Enbridge Hardisty, Alberta Tank Farm	Gee Bee Construction received a percentage of profits.
11	Husky project Frog Lake,Alberta	BATC Investment LTD/Ridgeline Canada Project Completed

BATC FIRST ALLIANCE



Business Standards

Initiatives	Update
Paradox solutions	Sign J/V agreement
Paradox solutions	Received MSA from Sask Energy/Trans Gas for rig matting and civil work.
Gee Bee Construction	Received MSA from Sask Energy/Trans Gas for fencing and civil work.
Ridgeline Canada	First Alliance has an agreement with BATC Investment LTD/ Ridgeline LP Canada to supply environmental monitors for Accelerated Site Closure Program. And other project.
Hoffman Elite	Received MSA from Sask Energy/Trans Gas for Hydro Vac work.

Strategic plan

Item #	Strategic plan	Update
1	Develop new partnerships and agreements with companies and crown corporations.	Ongoing discussions with companies and crown corporations.
2	Diversify First Alliance capacity to work in all areas of construction other than oil and gas projects. Renewable Resources, Environmental services, Potash mines, civil construction, commercial and residential, construction and capital projects.	J/V agreements signed ongoing discussions with companies.

STAFFING

Staffing	
Vince Sauvie (General Manager)	
Tessa Masters HSE Advisor	
Bill Shkabara Bookkeeper	

First Alliance Financials

Bill Shkabara



Public Health Update

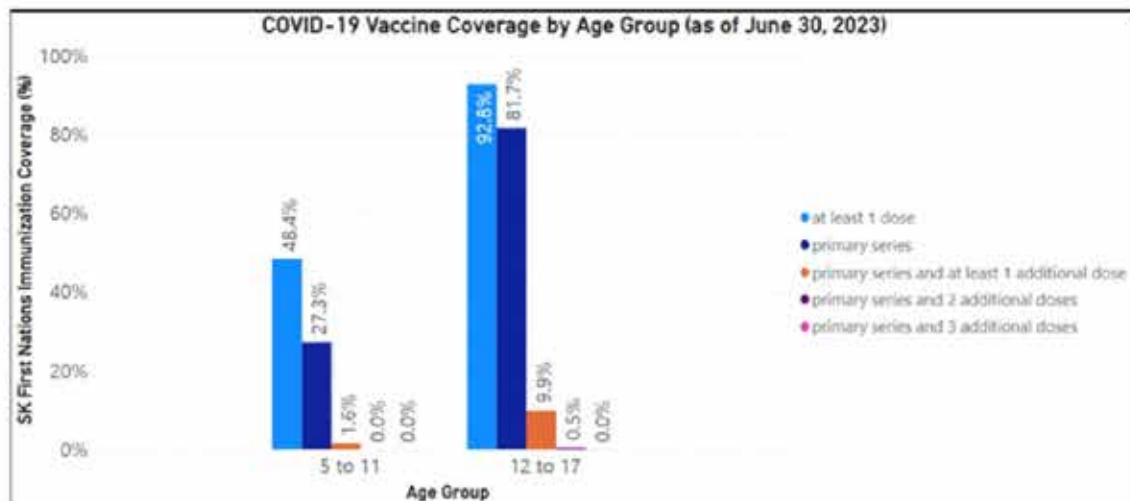
COVID-19

NEW VACCINE COMING SOON

A new vaccine, developed to better match the latest strain of COVID-19, will be available mid-October. **It is highly recommended that everyone over the age of six months get this latest COVID vaccination.**

If it has been more than six months since your last dose of COVID-19 vaccine or your last infection, your protection from the virus may be reduced. Receiving a dose of the updated vaccine will increase your protection against infection and severe symptoms from COVID-19. This is particularly important for people at increased risk of severe COVID-19 illness, including those over 65 years, individuals with underlying medical conditions, pregnant people, and those living or working in care homes.

Parents of children under 12 are urged to get them this latest vaccination to protect against virus sharing at school and sports. Vaccination levels among elementary school students are very low. Less than a third of students in First Nations communities under the age of 11 have had two doses of COVID vaccine. Almost none of these students have had a third dose. This is too low to provide the same protection to younger people that most adult populations in Canada now have. **It is especially important that school, daycare, afterschool program and care home staff stay up to date with their COVID immunizations.**



Indigenous Services
Canada

Services aux
Autochtones Canada

Canada

BATC FIRST ALLIANCE



BEST WAYS TO KEEP YOURSELF AND OTHERS HEALTHY

WEAR A MASKING IN CROWDED PLACES

With fall comes many respiratory infections including COVID-19, influenza, and colds. Dr. Tam, Canada's Chief Medical Officer of Health, is recommending that all Canadians wear a mask in crowded place through out the fall and winter. Wearing a well-fitting mask is an easy way to guard against germs in your environment.

For anyone visiting care homes, health centres, hospitals, clinics, labs, and dialysis centres, masks are highly recommended.



STAY HOME WHEN SICK

If you are sick with any symptoms of a respiratory infection, stay home. It is particularly important to stay away from the elderly and the very young when you may be contagious.

If you test positive for COVID-19 but have no symptoms, it is recommended you isolate at home for five days. If you test positive and have symptoms, it is recommended you isolate at home until you are symptom free, including no fever.

KEEP YOUR HANDS CLEAN

Washing your hands or using a sanitizer several times a day is a simple and effective way to stop of the spread of germs.

TAKE A RAPID ANTIGEN TEST REGULARLY



Rapid antigen tests can detect the latest strains and families with young children or elderly members should be testing regularly. Families, schools, daycares, and afterschool programs can continue to get Rapid Antigen Test kits through their community health centre.

BATC 2022/2023 AUDITED FINANCIAL STATEMENTS



Battlefords Agency Tribal Chiefs Inc.
Consolidated Financial Statements
March 31, 2023



Battlefords Agency Tribal Chiefs Inc.
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For the year ended March 31, 2023

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BATC 2022/2023 AUDITED FINANCIAL STATEMENTS



Management's Responsibility



To the Members of Battlefords Agency Tribal Chiefs Inc.

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

The Board of Directors is composed entirely of Directors who are neither management nor employees of the Tribal Council. The Battlefords Agency Tribal Chiefs Inc. Board of Directors is responsible for overseeing management in the performance of its financial reporting responsibilities. The Board of Directors fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Board of Directors is also responsible for the appointment of the Tribal Council's external auditors.

MNP LLP, an independent firm of Chartered Professional Accountants, is appointed by the Board of Directors to audit the consolidated financial statements and report directly to the Members; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Board and management to discuss their audit findings.

July 24, 2023


Management

BATC 2022/2023 AUDITED FINANCIAL STATEMENTS



Independent Auditor's Report

To the Members of Battlefords Agency Tribal Chiefs Inc.:

Opinion

We have audited the consolidated financial statements of Battlefords Agency Tribal Chiefs Inc. (the "Tribal Council"), which comprise the statement of consolidated financial position as at March 31, 2023, and the consolidated statements of operations and accumulated surplus (deficit), change in net debt and cash flows, and related schedules for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Tribal Council as at March 31, 2023, and the results of its consolidated operations, change in its net debt and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Tribal Council in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Tribal Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Tribal Council or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Tribal Council's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

MNP LLP

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MNP.ca

BATC 2022/2023 AUDITED FINANCIAL STATEMENTS



Independent Auditor's Report *(Continued from previous page)*

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Tribal Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Tribal Council's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Tribal Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Tribal Council to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Saskatoon, Saskatchewan

July 24, 2023

MNP LLP

Chartered Professional Accountants

MNP

BATC 2022/2023 AUDITED FINANCIAL STATEMENTS



Battlefords Agency Tribal Chiefs Inc.
Consolidated Statement of Financial Position
As at March 31, 2023

	2023	2022
Financial assets		
Current		
Cash and cash equivalents	4,978,265	7,086,059
Accounts receivable (Note 4), (Note 14)	4,412,057	1,239,395
Subtotal of current assets	9,390,322	8,325,454
Advances to related parties (Note 5)	616,312	901,733
Total financial assets	10,006,634	9,227,187
Liabilities		
Current		
Accounts payable and accruals (Note 14)	2,301,037	2,990,142
Deferred revenue (Note 7)	9,771,594	6,530,916
Total financial liabilities	12,072,631	9,521,058
Net debt	(2,065,997)	(293,871)
Contingent Liabilities (Note 9)		
Non-financial assets		
Tangible capital assets (Note 8)	991,473	1,030,634
Prepaid expenses	22,050	2,966
Total non-financial assets	1,013,523	1,033,600
Accumulated surplus (deficit) (Note 17)	(1,052,474)	739,729

Approved on behalf of the Board



Director



Director

The accompanying notes are an integral part of these financial statements

BATC 2022/2023 AUDITED FINANCIAL STATEMENTS



Battlefords Agency Tribal Chiefs Inc. Consolidated Statement of Operations and Accumulated Surplus (Deficit)

For the year ended March 31, 2023

	Schedules	2023 Budget (Note 12)	2023 Actual	2022 Actual
Revenue				
Indigenous Services Canada (Note 13)		18,569,783	17,595,558	23,325,721
Red Pheasant Cree Nation		5,214,343	2,955,737	2,387,263
Ahtahkakoop Cree Nation		-	3,209,109	-
Government of Saskatchewan - CDC		2,849,232	2,069,701	1,077,490
Provincial Metis Housing Corp		125,000	519,908	225,731
Saskatchewan Indian Institute of Technologies		544,050	435,993	854,354
Other		802,742	386,912	472,528
Government of Saskatchewan		20,000	172,000	70,000
Interest		5,000	104,322	8,104
Federation of Sovereign Indigenous Nations		80,000	82,261	35,580
Rental		175,689	71,496	133,370
Saskatchewan Lotteries		48,100	59,350	48,100
Education and training		1,487,675	2,500	266,217
		29,921,614	27,664,847	28,904,458
Program expenses				
Administration	2	7,304,419	6,368,079	6,789,379
Economic Development	3	683,637	396,919	884,006
Employment and Training	4	7,505,029	6,403,637	7,483,447
Health	5	1,613,696	1,529,567	4,335,207
Housing and Engineering	6	610,352	714,638	548,609
Recreation	7	87,335	255,854	95,657
Social Development	8	12,448,335	13,771,975	8,680,703
Other	9	-	16,381	23,516
		30,252,803	29,457,050	28,840,524
Total expenditures		30,252,803	29,457,050	28,840,524
Surplus (deficit) before other items		(331,189)	(1,792,203)	63,934
Other expense				
Loss on disposal of tangible capital assets		-	-	(2,712)
Surplus (deficit)		(331,189)	(1,792,203)	61,222
		739,729	739,729	678,507
Accumulated surplus, beginning of year				
		408,540	(1,052,474)	739,729
Accumulated surplus (deficit), end of year		408,540	(1,052,474)	739,729

The accompanying notes are an integral part of these financial statements

BATC 2022/2023 AUDITED FINANCIAL STATEMENTS



Battlefords Agency Tribal Chiefs Inc. Consolidated Statement of Change in Net Debt

For the year ended March 31, 2023

	2023 Budget (Note 12)	2023 Actual	2022 Actual
Annual surplus (deficit)	(331,189)	(1,792,203)	61,222
Purchases of tangible capital assets	-	(147,324)	(241,747)
Amortization of tangible capital assets	-	186,485	180,545
Loss on disposal of tangible capital assets	-	-	2,712
Proceeds of disposal of tangible capital assets	-	-	18,001
Acquisition of prepaid expenses	-	(19,084)	(2,966)
Decrease (increase) in net debt	(331,189)	(1,772,126)	17,767
Net debt, beginning of year	(293,871)	(293,871)	(311,638)
Net debt, end of year	(625,060)	(2,065,997)	(293,871)



Battlefords Agency Tribal Chiefs Inc. Consolidated Statement of Cash Flows

For the year ended March 31, 2023

	2023	2022
Cash provided by (used for) the following activities		
Operating activities		
Surplus (deficit)	(1,792,203)	61,222
Non-cash items		
Amortization	186,485	180,545
Bad debts	835,257	-
Loss on disposal of tangible capital assets	-	2,712
	(770,461)	244,479
Changes in working capital accounts		
Accounts receivable	(3,172,662)	(777,861)
Prepaid expenses	(19,084)	(2,966)
Accounts payable and accruals	(689,105)	313,937
Deferred revenue	3,240,678	806,524
	(1,410,634)	584,113
Capital activities		
Purchases of tangible capital assets	(147,324)	(241,747)
Proceeds of disposal of tangible capital assets	-	18,001
	(147,324)	(223,746)
Investing activities		
Advances to related parties (net)	(549,836)	(472,854)
Decrease in cash resources	(2,107,794)	(112,487)
Cash resources, beginning of year	7,086,059	7,198,546
Cash resources, end of year	4,978,265	7,086,059

BATC 2022/2023 AUDITED FINANCIAL STATEMENTS



Battlefords Agency Tribal Chiefs Inc. Notes to the Consolidated Financial Statements For the year ended March 31, 2023

1. Operations

The Battlefords Agency Tribal Chiefs Inc. (the "Tribal Council") is incorporated under the Saskatchewan Non-profit Corporations Act, is located in Treaty 6 territory, Canada, and provides various services to its Member Nations and their members. Battlefords Agency Tribal Chiefs Inc. includes the Tribal Council's entities that are controlled by the Tribal Council. The Tribal Council's Member Nations include Ahtahkakoop Cree Nation, Mosquito, Grizzly Bear's Head, Lean Man First Nation, Moosomin First Nation, Red Pheasant First Nation, Saulteaux First Nation, Stoney Knoll First Nation, and Sweetgrass First Nation.

2. Change in accounting policies

Effective April 1, 2022, the Tribal Council adopted the recommendations relating to the following Sections, as set out in the CPA Canada Public Sector Accounting Handbook:

PS 3280 Asset Retirement Obligations
PS 3450 Financial Instruments

Pursuant to the recommendations, the changes were been applied prospectively, and prior periods have not been restated. There was no material impact on the consolidated financial statements of adopting the new Sections.

Asset retirement obligations

Effective April 1, 2022, the Tribal Council adopted the Public Sector Accounting Board's (PSAB) new standard for the recognition, measurement and disclosure of a liability for asset retirement obligations under PS 3280 *Asset Retirement Obligations*. The new standard establishes when to recognize and how to measure a liability for an asset retirement obligation, and provides the related financial statement presentation and disclosure requirements. Pursuant to these recommendations, the change was applied prospectively, and prior periods have not been restated.

Financial instruments

Effective April 1, 2022 the Tribal Council adopted the Public Sector Accounting Board's (PSAB) new recommendations for the recognition, measurement, presentation and disclosure of financial assets, financial liabilities and derivatives under Section PS 3450 *Financial Instruments*. The new Section is applied prospectively, and prior periods have not been restated. There was no material impact on the financial statements from the prospective application of the new accounting recommendations.

3. Significant accounting policies

These consolidated financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards and including the following significant accounting policies:

Reporting entity

The financial statements consolidate the financial activities of all entities and departments comprising the Tribal Council reporting entity.

The Tribal Council has consolidated the assets, liabilities, revenue and expenses of the following entity:

- BATC Community Development Corporation

All inter-entity balances have been eliminated on consolidation; however, transactions between departments have not been eliminated in order to present the results of operations for each specific department.

BATC Land Holdings Limited Partnership and BATC Investments Limited Partnership, including the following subsidiaries, First Alliance Construction Services Limited Partnership, First Alliance Energy Services Limited Partnership, First Alliance Energy Labour Solutions Limited Partnership, Canadian Underground Construction Ltd., and Nihik Manufacturing Limited Partnership, have not been included in the consolidated financial statements. The Tribal Council does not control these entities they are owned by member First Nations who appoint the board of directors.

BATC 2022/2023 AUDITED FINANCIAL STATEMENTS



Battlefords Agency Tribal Chiefs Inc.
Notes to the Consolidated Financial Statements
For the year ended March 31, 2023

3. Significant accounting policies *(Continued from previous page)*

Basis of presentation

Sources of revenue and expenses are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenue as it becomes available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.

Tangible capital assets

Tangible capital assets are initially recorded at cost.

Amortization

Amortization is provided using the following methods at rates intended to amortize the cost of the assets over their estimated useful lives:

	Method	Rate
Leasehold improvements	straight-line	8%
Computers	declining balance	30%
Equipment	declining balance	20%
Software	declining balance	30%
Vehicles	declining balance	30%

Asset Classification

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale in the normal course of operations. Non-financial assets include tangible capital assets and prepaid expenses.

Net debt

The Tribal Council's consolidated financial statements are presented so as to highlight net debt as the measurement of financial position. The net financial assets (net debt) of the Tribal Council is determined by its financial assets less its liabilities. Net debt combined with non-financial assets comprise a second indicator of financial position, accumulated surplus (deficit).

Revenue recognition

Funding

Revenue is recognized as it becomes receivable under the terms of applicable funding agreements. Funding received under funding arrangements that relate to a subsequent fiscal period are reflected as deferred revenue on the statement of financial position in the year of receipt.

Government Transfers

The Tribal Council recognizes a government transfer as revenue when the transfer is authorized and all eligibility criteria, if any, have been met. A government transfer with stipulations giving rise to an obligation that meets the definition of a liability is recognized as a liability. In such circumstances, the Tribal Council recognizes revenue as the liability is settled. Transfers of non-depreciable assets are recognized in revenue when received or receivable.

Externally restricted revenue

The Tribal Council recognizes externally restricted inflows as revenue in the period the resources are used for the purpose specified in accordance with an agreement or legislation. Until this time, the Tribal Council records externally restricted inflows in deferred revenue.

BATC 2022/2023 AUDITED FINANCIAL STATEMENTS



Battlefords Agency Tribal Chiefs Inc. Notes to the Consolidated Financial Statements

For the year ended March 31, 2023

3. Significant accounting policies (Continued from previous page)

Measurement uncertainty

The preparation of consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenses during the reporting period.

Accounts receivable and advances to member Nations and entities are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary. Amortization is based on the estimated useful lives of tangible capital assets. Accounts payable and accruals include year-end accruals and other contingencies based on estimates services received in the fiscal year or likelihood of the contingent liability.

Segments

The Tribal Council conducts its business through 8 reportable segments: Administration, Economic Development, Employment and Training, Health, Housing and Engineering, Recreation, Social Development, and Other.

For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements.

Long-lived assets

Long-lived assets consist of tangible capital assets. Long-lived assets held for use are measured and amortized as described in the applicable accounting policies.

The Tribal Council performs impairment testing on long-lived assets held for use whenever events or changes in circumstances indicate that the carrying amount of an asset, or group of assets, may not be recoverable. The carrying amount of a long-lived asset is not recoverable if the carrying amount exceeds the service potential of the asset. Impairment is measured as the amount by which the asset's carrying amount exceeds its fair value. Fair value is measured using prices for similar items. Any impairment is included in surplus (deficit) for the year.

Asset retirement obligation

A liability for an asset retirement obligation is recognized at the best estimate of the amount required to retire a tangible capital asset (or a component thereof) at the financial statement date when there is a legal obligation for the Tribal Council to incur retirement costs in relation to a tangible capital asset (or component thereof), the past transaction or event giving rise to the liability has occurred, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount can be made. The best estimate of the liability includes all costs directly attributable to asset retirement activities, based on information available at March 31, 2023. The best estimate of an asset retirement obligation incorporates a present value technique, when the cash flows required to settle or otherwise extinguish an asset retirement obligation are expected to occur over extended future periods.

When a liability for an asset retirement obligation is initially recognized, a corresponding asset retirement cost is capitalized to the carrying amount of the related tangible capital asset (or component thereof). The asset retirement cost is amortized over the useful life of the related asset.

At each financial reporting date, the Tribal Council reviews the carrying amount of the liability. The Tribal Council recognizes period-to-period changes to the liability due to the passage of time as accretion expense. Changes to the liability arising from revisions to either the timing, the amount of the original estimate of undiscounted cash flows or the discount rate are recognized as an increase or decrease to the carrying amount of the related tangible capital asset.

The Tribal Council continues to recognize the liability until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made. At March 31, 2023 there were no known liabilities.

BATC 2022/2023 AUDITED FINANCIAL STATEMENTS



Battlefords Agency Tribal Chiefs Inc.
Notes to the Consolidated Financial Statements
For the year ended March 31, 2023

3. **Significant accounting policies** (Continued from previous page)

Financial Instruments

The Tribal Council recognizes its financial instruments when the Tribal Council becomes party to the contractual provisions of the financial instrument. All financial instruments are initially recorded at their fair value. All other financial assets and liabilities are measured at amortized cost.

The Tribal Council does not have any financial instruments required to be subsequently measured at fair value so has not presented a statement of remeasurement gains and losses as it does not have any items giving rise to remeasurement gains (losses). Interest income is recognized in the statement of operations. All financial assets and liabilities are subsequently measured at amortized cost using the effective interest rate method.

All financial assets are tested annually for impairment. Management considers recent collection experience for receivables, such as delinquency in payments, in determining whether objective evidence of impairment exists. Any impairment, which is not considered temporary, is recorded in the consolidated statement of operations. Write-downs of financial assets measured at cost and/or amortized cost to reflect losses in value are not reversed for subsequent increases in value.

4. **Accounts receivable**

	2023	2022
Other	2,208,622	628,556
Indigenous and Northern Affairs Canada	2,082,129	465,012
Education and training	99,539	37,167
Advances to Social Development clients	39,143	76,119
GST	4,011	3,832
Advances	1,576	1,290
Federation of Saskatchewan Indian Nations	-	50,382
	4,435,020	1,262,358
Less: Allowance for doubtful accounts	22,963	22,963
	4,412,057	1,239,395

Included in Other are amounts due from related parties (Note 14).

5. **Advances to related entities**

	2023	2022
BATC Land Holdings Limited Partnership - no fixed terms of repayment and non-interest bearing	235,023	265,648
BATC Investments Limited Partnership (including First Alliance subsidiaries) - no fixed terms of repayment and non-interest bearing	762,579	636,085
FN Cannabis Limited Partnership - no fixed terms of repayment and non-interest bearing	453,967	-
	1,451,569	901,733
Less: allowance for doubtful accounts	835,257	-
	616,312	901,733

BATC Land Holdings Limited Partnership, BATC Investments Limited Partnership and FN Cannabis Limited Partnership are associated with the Tribal Council as Member Nations own these entities.

BATC 2022/2023 AUDITED FINANCIAL STATEMENTS



Battlefords Agency Tribal Chiefs Inc. Notes to the Consolidated Financial Statements For the year ended March 31, 2023

6. Bank indebtedness

At March 31, 2023, the Tribal Council has a line of credit authorized to a maximum of \$500,000 (2022 - \$500,000) of which \$nil was drawn (2022 - \$nil). The line of credit bears interest at First Nations Bank of Canada Prime plus 0.8%.

7. Deferred revenue

The following table represents changes in the deferred revenue balance attributable to each major category of external restrictions:

	Balance, beginning of year	Contributions received	Contributions utilized	Balance, end of year
Basic Needs - ISC	3,310,371	3,695,523	4,361,854	2,644,040
COVID Infrastructure Operations - ISC	16,237	1,136,590	198,123	954,704
COVID - The Ridge - Operations - ISC	36,675	864,179	900,854	-
COVID W5 - ISC	65,471	-	65,471	-
Education (administration) - ISC	157,117	-	-	157,117
Emergency Management - ISC	59,206	69,300	110,757	17,749
ESST Training - ISC	34,234	-	-	34,234
Government of Saskatchewan - CDC	543,126	3,345,432	2,069,701	1,818,857
Health Trilateral Agreement - ISC	-	550,000	-	550,000
Health Community Facilities O&M - ISC	-	60,000	-	60,000
Health Pub Health NS - ISC	-	135,000	-	135,000
Health Mental Wellness - ISC	-	90,000	-	90,000
Health Navigator - ISC	-	120,000	73,748	46,252
Health Indigenous Community Support - ISC	-	432,587	145,954	286,633
Health Electronic Records - ISC	-	22,000	2,200	19,800
Housing Circuit Rider - ISC	18,165	149,542	167,707	-
IA FNIYES - ISC	406,618	-	406,618	-
Inflation Relief - ISC	-	2,274,441	1,301,963	972,478
IRS Research - ISC	696,245	1,527,790	902,315	1,321,720
PES Client Supports - ISC	78,869	1,613,217	1,664,140	27,946
Plant Protein Feasibility - ISC	48,449	-	27,016	21,433
Saulteaux Surge - ISC	25,719	-	25,719	-
Special Needs - ISC	279,854	554,328	419,072	415,110
Urban COVID Wave 7 - ISC	649,262	-	649,262	-
Vaccine Bus - ISC	105,298	914,338	821,115	198,521
	6,530,916	17,554,267	14,313,589	9,771,594

Under PSAS, amounts received as government transfers are recognized as revenue provided eligibility criteria have been met and any stipulations governing the use of the transfers do not meet the definition of a liability.

BATC 2022/2023 AUDITED FINANCIAL STATEMENTS



Battleford Agency Tribal Chiefs Inc.
Notes to the Consolidated Financial Statements

For the year ended March 31, 2023

8. Tangible capital assets

For the year ended March 31, 2023

	Cost			Accumulated Amortization			2023
	Opening balance	Additions	Disposals	Opening balance	Current amortization	Disposals	
Leasehold improvements	1,058,659	-	-	348,539	81,410	-	429,949
Computers	141,489	-	-	136,143	1,604	-	137,747
Equipment	229,064	17,656	-	109,104	25,758	-	134,862
Software	330,187	-	-	309,178	6,303	-	315,481
Vehicles	612,381	129,668	-	438,182	71,410	-	509,592
	2,371,780	147,324	-	1,341,146	196,485	-	1,527,631
							991,473

For the year ended March 31, 2022

	Cost			Accumulated Amortization			2022
	Opening balance	Additions	Disposals	Opening balance	Current amortization	Disposals	
Leasehold improvements	895,352	163,307	-	267,128	81,411	-	348,539
Computers	141,489	-	-	133,852	2,291	-	136,143
Equipment	229,064	-	-	79,114	29,990	-	109,104
Software	330,187	-	-	300,174	9,004	-	309,178
Vehicles	583,670	78,440	(49,729)	409,349	57,849	(29,016)	438,182
	2,179,762	241,747	(49,729)	1,189,617	180,545	(29,016)	1,341,146
							1,030,634

BATC 2022/2023 AUDITED FINANCIAL STATEMENTS



Battlefords Agency Tribal Chiefs Inc. Notes to the Consolidated Financial Statements

For the year ended March 31, 2023

9. Contingent liabilities

In the year ended March 31, 2011, BATC Community Development Corporation received and distributed funds relating to 2007 - 2008 first quarter Community Development of Gold Eagle Casino totaling \$947,279. Subsequently a lawsuit was filed against the Board of Directors claiming that these funds should have been received and distributed by Gold Eagle Community Development Corporation. It was agreed at the time that if the court directs the Province to make distributions contrary to the existing agreement, the Province would withhold future payments. Any adjustments relating to this matter will be recorded in the period in which they are known.

The Tribal Council has been named as a defendant in a lawsuit on behalf of an individual seeking damages allegedly sustained. As litigation is subject to many uncertainties, it is not possible to predict the ultimate outcome of this lawsuit or estimate the loss, if any, which may result. The Tribal Council plans to defend the lawsuit.

The consolidated financial statements are subject to review by organizations that provide funding to the Tribal Council. It is not possible to determine what funding may be required to be repaid to these organizations. Any amounts owed will be recorded in the period they are determined.

10. Segments

The Tribal Council has 8 reportable segments. These segments are differentiated by the major activities or services they provide. The Tribal Council's segments are as follows:

- Administration - includes administration and governance activities.
- Economic Development - includes business development activities.
- Employment and training - includes employment and training activities.
- Health - includes health service activities.
- Housing and engineering - includes housing and band asset management activities.
- Recreation - includes recreational activities.
- Social Development - includes social program and activities.
- Other - includes operations related to other activities of the Tribal Council.

11. Scope of operations

Battlefords Agency Tribal Chiefs Inc. receives a significant portion of its revenue from the Government of Canada as a result of Treaties entered into between each of the member First Nations and the Crown in Right of Canada. These Treaties are administered by Indigenous Services Canada (ISC). The ability of the Tribal Council to continue to provide services to its members is dependent upon Canada's financial commitments as guaranteed by these Treaties.

Continued receipt of these transfers are also subject to member First Nations' commitment to allow the Tribal Council to administer program services funding on their behalf. Continued receipt of funding is also subject to compliance with the requirements of the funding agreements Indigenous Services Canada. Management believes it is in compliance with the requirements of the funding agreements.

12. Budget information

The disclosed budget information was approved by the Chiefs of Battlefords Agency Tribal Chiefs Inc. in July 2022.

BATC 2022/2023 AUDITED FINANCIAL STATEMENTS



Battlefords Agency Tribal Chiefs Inc.
Notes to the Consolidated Financial Statements
For the year ended March 31, 2023

13. Indigenous Services Canada Reconciliation

Funding per confirmation	\$19,560,505
Plus:	
Deferred revenue - prior year	\$5,987,790
Minus:	
Deferred revenue - current year	(\$7,952,737)
	<u>\$17,595,558</u>

14. Related party transactions

Included in accounts receivable are amounts due from Ahtahkakoop Cree Nation \$1,931,574 (2022 - \$2,383), Sweetgrass First Nation \$3,200 (2022 - \$nil), Saulteaux First Nation \$8,248 (2022 - \$nil), Red Pheasant Cree Nation \$101,240 (2022 - \$11,184), and Mosquito First Nation \$469 (2022 - \$18,380).

Included in accounts payable and accruals are amounts due to Member Nations including Ahtahkakoop Cree Nation \$464,495 (2022 - \$235,410), Moosomin First Nation \$53,693 (2022 - \$61,209), Red Pheasant Cree Nation \$2,400 (2022 - \$2,400), Red Pheasant Centex \$5,414 (2022 - \$5,992), Saulteaux First Nation \$nil (2022 - \$13,104), Stoney Knoll First Nation \$28,098 (2022 - \$nil) and Sweetgrass First Nation \$4,334 (2022 - \$35,050). Also included in accounts payable and accruals are amounts due to Nihik Manufacturing LP \$nil (2022 - \$218,373).

Included in expenses - supplies and purchases are amounts from Nihik Manufacturing LP of \$nil (2022 - \$3,688,965). Nihik Manufacturing LP is owned by 5 of the members of the Tribal Council.

15. Financial Instruments

The Tribal Council as part of its operations carries a number of financial instruments. It is management's opinion that the Tribal Council is not exposed to significant interest, currency or credit risks arising from these financial instruments except as otherwise disclosed.

Credit Risk

Credit risk is the risk of financial loss because a counter party to a financial instrument fails to discharge its contractual obligations. The carrying amount of accounts receivable and due from related parties represents the maximum exposure to credit risk.

Accounts receivable from two government bodies represents 91.5% of total receivables at March 31, 2023 (2022 - three organizations for 83.6%). As at March 31, 2023, \$3,431,405 (2022 - \$1,182,514) of accounts receivable was aged less than 90 days, and \$980,652 (2022 - \$56,881) over 90 days.

Risk management

The Tribal Council manages its credit risk by performing regular assessments and providing allowances for potentially uncollectible accounts, which was \$835,257 (2022 - \$nil) for advances to related parties. The Tribal Council believes there is limited credit risk as the majority of accounts receivable is due from government entities.

Liquidity Risk

Liquidity risk is the risk that the Tribal Council will encounter difficulty in meeting obligations associated with financial liabilities that are settled by delivery of cash or another financial asset. The Tribal Council enters into transactions to purchase goods and services for which repayment is required at various maturity dates.

The Tribal Council manages the liquidity risk resulting from accounts payable and accruals and deferred revenue by collecting accounts receivable, maintaining liquid assets and through an authorized operating line of credit up to \$500,000.

BATC 2022/2023 AUDITED FINANCIAL STATEMENTS



Battlefords Agency Tribal Chiefs Inc.
Notes to the Consolidated Financial Statements
For the year ended March 31, 2023

16. Commitments

The Tribal Council has entered into a lease agreement expiring July 2028 with BATC Land Holdings Limited Partnership, an entity owned by 6 of the Tribal Council's member First Nations, with estimated minimum annual payments as follows:

2024 - \$114,000
2025 - \$114,000
2026 - \$114,000
2027 - \$114,000
2028 - \$114,000

17. Accumulated surplus (deficit)

Accumulated surplus (deficit) consists of the following:

	2023	2022
Unrestricted	(2,043,947)	(290,905)
Invested tangible capital assets	991,473	1,030,634
	(1,052,474)	739,729

At March 31, 2023 the Tribal Council had approximately \$450,224 (2022 - \$688,312) of unexpended funding which has not been recognized as a liability in these financial statements as it can be carried forward, utilized in future years and transferred between programs under certain conditions. These amounts will result in a reduction of the accumulated surplus when utilized.

18. Comparative figures

Certain comparative figures have been reclassified to conform with current year's presentation.

It is a distinct honor to be a part of Battlefords Agency Tribal Chiefs Inc., a dynamically evolving organization. Despite significant changes in leadership roles, our dedicated team has remained committed to ensuring financial transparency and compliance.

Throughout the 2022/2023 fiscal year, our unwavering dedication to the well-being of the First Nation communities we serve has continued to be our top priority. As we reflect on the challenges and accomplishments of the past year, we express gratitude to our Chiefs and partners for their invaluable support. Looking ahead, we are poised for continued growth and success, guided by our steadfast commitment to transparency, accountability, and service to our communities.

Sincerely,

Trudy Kern **CPA, CGA**

Finance Team:

Trudy Kern CPA, CGA
 Bailey Eisenkirch
 Crystal Tipewan

Chief Financial Officer
 Finance Controller
 Senior Finance Officer

