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BATC CDC Strategic Plan

The Battleford Agency Tribal Chief's Strategic Planning sessions were held in North Battleford commencing October 15, 2008 with final draft approved on August 11, 2009.

Rationale

Section 7.10.1 of the amended Gaming Agreement:

The CDC shall provide as part of its annual report a statement of goals, objectives, and performance measures – each year will be measured by how well you have performed in pursuit of your goals and objectives.

Core Values

The Core Values of the BATC CDC are as follows:

- \Rightarrow Good governance practice
- \Rightarrow Communication
- \Rightarrow Improve quality of life
- \Rightarrow Respect for culture
- \Rightarrow Sharing

Vision

The BATC CDC's vision is to create healthier, self-sufficient, and more vibrant communities by supporting projects.

Mission

BATC CDC facilitates distribution of a portion of casino proceeds to make measurable and lasting improvements to the quality of life.

BATC CDC Strategic Plan—continued

Goals and Objectives

CORE VALUE	OBJECTIVE	GOAL	TIMELINE	MEASUREMENT
Good Governance Practice	 Having good policies Effective management team Having effective Board Accountability/Transparency Compliant with Gaming Agreement 	 Review once yearly Evaluation Audit	May 31/09 Mar 31/10 Mar 31/10	Resolution receiving report and update as necessary Management regular reporting to Board
Communication	Create public awareness of CDC	 Have information booth at Treaty Days in catchment area Public Information Sessions Newspaper Supplement Promote and publicize programs 	May/09 – July/ 09 4 – 5 /year	Reporting
Improve Quality of Life	 Provide economic development opportunities for communities Supporting Youth Winter Games/Summer Games 	 Mailouts re: promotion and update Pictures – cheque presentations Supportive of catchment projects. Develop program for Youth Excellence 	May 30/09	Reporting on each of projectscompletion, etc. Board approve Youth Excellence Program for 09/10.
Respect for Culture	Supporting Culture	Enable projects promoting culture	Mar 31/10	Reporting on each of projects
Sharing	Fairness – Equity/Accessibility/Respect	Develop, approve distribution model that meets the goal	June 16/09	Resolution approving distribution model Management regular reporting to Board

Background

Battlefords Agency Tribal Chiefs Inc. was formally created through a signing ceremony in March 2007, and it consists of membership from Ahtahkakoop, Moosomin, Red Pheasant, Sweetgrass, & Young Chippewayan First Nations. The development of the new Tribal Council partnership required a commitment from the member First Nations, Indian and Northern Affairs Canada, and the Federation of Saskatchewan Indians Nations Chiefs Assembly, to begin the process of representing First Nations on a variety of First Nations issues.

Under the 2007 Gaming Framework Agreement review process, the Battlefords Agency Tribal Chiefs Inc. accepted the responsibility of administering and managing 25% of the Gold Eagle Casino profits through the establishment of BATC Community Development Corporation. This responsibility was granted by the FSIN Chiefs in Assembly and subsequently the FSIN and the Province of Saskatchewan signed the 2007 Amending Agreement on June 11, 2007. The following is the section of the agreement that permits BATC to be the host Tribal Council for the Gold Eagle Casino:

5. The following section is added after section 7.2:

"7.2.1 By resolution dated May 30, 2007, the FSIN has designated Battlefords Agency Tribal Chiefs ("BATC") as the host Tribal Council for the Gold Eagle Casino for the purposes of establishing a Community Development Corporation to receive distributions made under paragraph 4.1(c)(iii), to replace Battlefords Tribal Council and Gold Eagle Community Development Corporation. For these purposes, BATC has incorporated BATC Community Development Corporation located in the community of North Battleford. Therefore, notwithstanding subsection 7.2(b):

(a) BATC is the host Tribal Council for the Gold Eagle Casino and has incorporated the BATC Community Development Corporation, replacing Battlefords Tribal Council and Gold Eagle Community Development Corporation under this Agreement;

The Battlefords Agency Tribal Chiefs has been committed to distribute funding through a fair and equitable process that is accountable and transparent to the members, through full disclosure of grants.

Message from the Chairman



On behalf of the BATC Community Development Corporation and staff, I am pleased to present the Annual Report for fiscal period April 1, 2008 ending March 31, 2009.

The BATC CDC Board of Directors' commitment to improving quality of life to our catchment area is demonstrated through allocating available funds through a fair and, equitable allocation process to eligible applicants.

As of March 31, 2009, the BATC CDC Board of Directors allocated approximately 3 million dollars through 200 allocations.

Our staff and Board of Directors continue to enhance the processes required to meet the goals and objectives of the Board and provide helpful and beneficial service.

To close, we would like to acknowledge and thank the Gold Eagle Casino management and staff for their success which enables BATC CDC to provide these opportunities.

Neil Sasakamoose Chairperson BATC Community Development Corporation

Members of the Board



Clifford Spyglass Mosquito First Nation



Chief Larry Ahenakew Ahtahkakoop First Nation



Senator Don Pooyak Sweetgrass First Nation



Chief Wallace Fox Onion Lake First Nation



Chief Sheldon Wuttunee Red Pheasant First Nation



Don Buglas City of North Battleford



Elliot Kahpeaysewat Moosomin First Nation



Edmund Bellgarde File Hills Qu'Appelle TC



Neil Sasakamoose Ahtahkakoop First Nation



Garth Walls Town of Battleford



Chief Ben Weenie Young Chippewayan First Nation



Sarah Gopher Saulteaux First Nation

Staff



Ali St. Martin General Manager



Vivian Whitecalf Manager of Public Relation & Administration

Message from the General Manager

As General Manager of BATC Community Development Corporation, I am pleased to present our 2008 – 2009 Annual Report. This past year was a great learning period for myself and many in our catchment area, getting even more familiar with our policies and procedures and streamlining operations to become more effective.

It is wonderful to be a part of this organization and to witness the opportunities that have become a reality in our communities due to the funds that our Board is able to grant to our catchment area. A lot of the projects and programs that receive funding through the CDC would not otherwise be possible without it.

I look forward to the experiences that will come with this new year and would like to wish the Living Sky Casino all the best with swinging into operation in Swift Current.

BATC Community Development Corporation

2008 - 2009 Grant Distribution Summary (April 1, 2008 - March 31, 2009)

Name of Organization	Project Name	Аррі	roved
Aboriginal Awareness Week Committee	Aboriginal Awareness Week Celebration	\$	43,445.00
Aboriginal Youth Partnerships	Aboriginal Youth Initiative Fundraiser	\$	1,320.00
Ahtahkakoop Band	Mini Pow-wow	\$	2,500.00
Ahtahkakoop Band	Youth Initiative Golf Tournament	\$	2,500.00
Ahtahkakoop Band Office	Ahtahkakoop Athletics	\$	22,500.00
Ahtahkakoop Band Office	Ahtahkakoop Memorial Graveyard	\$	12,500.00
Ahtahkakoop Band Office	Elders Legacy	\$	7,500.00
Ahtahkakoop Band Office	Event Tent, Chairs & Tables	\$	12,500.00
Ahtahkakoop First Nation	"Investing in our Future" Conference	\$	2,500.00
Ahtahkakoop First Nation	BATC CDC High School Scholarship Grant	\$	1,500.00
Ahtahkakoop First Nation	BATC Elders Gathering 2008	\$	2,500.00
Ahtahkakoop First Nation	Sports Day	\$	1,500.00
Ahtahkakoop First Nation	Treaty 6 Golf Tournament	\$	2,500.00
Ahthakakoop Band Office	Ahtahkakoop Radio Station CKRE 104.9	\$	15,000.00
Ahthakakoop Band Office	Ahtahkakoop Sports Grounds	\$	23,244.80
Ahthakakoop Band Office	Fred Sasakamoose Rec Centre (Arena)	\$	75,000.00
Apostolic Church of North Battleford, Inc.	Battlefords Community Teen Centre	\$	8,500.00
Assiniboine Sports	Mosquito Sports & Rec	\$	2,000.00
Battleford Central School	Classroom Fundraiser	\$	1,000.00
Battleford Tribal Council	BTC Sports Department	\$	19,900.00
Battlefords & Area Sexual Assault Centre	Journeys to Hope	\$	5,000.00
Battlefords & Area Sexual Assault Centre	Spring Fair and Trade Show	\$	2,500.00
Battlefords Agency Tribal Chiefs	BATC 1st Annual Under 18 Soccer Championship	\$	2,500.00
Battlefords Agency Tribal Chiefs	BATC Soccer Championships	\$	2,500.00
Battlefords Agency Tribal Chiefs	Saskatoon Blades Game for Youth	\$	1,492.50
Battlefords Agency Tribal Chiefs Athletics, Inc.	Elders Gathering	\$	37,500.00
Battlefords Agency Tribal Chiefs Athletics, Inc.	U12 / U14 Soccer Academy	\$	5,000.00
Battlefords Agency Tribal Chiefs, Inc.	Cowboy Christmas Parade	\$	1,192.55
Battlefords Baron AA Tier 1 Bantams	Bantam AA Tier 1 Tournament	\$	500.00

Name of Organization

Battlefords Boys & Girls Club
Battlefords Boys & Girls Club
Battlefords Boys & Girls Club
Battleford Central School Cree/Culture Club
Battlefords Concern for Youth
Battleford's Concern for Youth, Inc.
Battlefords District Community Foundations
Battlefords Handi Bus
Battlefords Indian & Metis Friendship Center
Battleford's Indian & Metis Friendship Center
Battlefords Midget Fastball Club
Battlefords Minor Softball Association
Battlefords Tourism & Convention Association
Battlefords Tourism & Convention Association
Battlefords Union Hospital Foundation
Battlefords Union Hospital Foundation
Battlefords Victim Services
Big Bear Band
Big Bear First Nation
Big Bear First Nation
Biggar and District Family Centre
Biggar Rodeo Committee
Biggar Rodeo Committee
Bobby Bird Memorial Golf Tournament
Cando Community Youth Club
Carry The Kettle Pow Wow 2008
Catholic Family Services
Catholic Family Services
Chief Alex Bellegarde Memorial Golf
Chief Little Pine School
Chief Little Pine School

Project Name		oroved
2nd Annual Kids Christmas Party	\$	8,534.52
8th Annual Fundraising	\$	180.00
BBGC Operational Funding 2009	\$	20,000.00
BATC CDC Culture in Education Grant	\$	5,000.00
Battlefords Concern for Youth	\$	20,000.00
CFY Outreach	\$	5,000.00
Promotion of BDCF	\$	5,000.00
Battlefords Handi Bus	\$	8,406.90
Community Kitchen	\$	12,035.32
45th Annual All Native Hockey Tournament	\$	2,500.00
Western Canadian Midget Fastball	\$	2,500.00
2008 Bantam / Peewee Provincial Championship	\$	8,885.00
Convention & Meetings Association Coordinator	\$	20,000.00
Convention & Meetings Association Marketing	\$	3,186.00
BUH Foundation Festival of Trees	\$	2,450.00
ICU Main Monitoring Equipment	\$	100,000.00
Partnering in Hope Conference	\$	3,500.00
BATC CDC High School Scholarship Grant	\$	1,500.00
Trenching Project	\$	5,661.70
Well Harvesting Project	\$	14,156.84
Biggar Family Centre	\$	5,000.00
Biggar Rodeo	\$	1,000.00
Rodeo	\$	1,000.00
Entry Fees	\$	1,400.00
Cando Community Youth Club	\$	15,000.00
Carry The Kettle Pow Wow 2008	\$	2,500.00
16th Annual Charity Dinner and Auction	\$	300.00
Grief Support	\$	12,800.00
24th Annual	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2,500.00
Chief Little Pine School Recreation Initiative	\$	27,000.00
Cree Cultural Program	\$	25,426.00

Name of Organization	Project Name	Арр	roved
City of North Battleford	BATC CDC High School Scholarship Grant	\$	1,500.00
City of North Battleford, Parks & Recreation	Family Wellness Fair	\$	5,335.00
Clifford Wuttunee School	Clifford Wuttunee School Cultural Programming	\$	10,500.00
Clifford Wuttunee School Culture	Treaty Day Pow-wow	\$	5,000.00
Connaught Community School	Family Programming at Connaught School	\$	10,602.90
Ducks Unlimited Canada	Aboriginal Youth Initiative Fundraiser	\$	2,500.00
Empty Stocking Fund, Inc	Battlefords District Food & Resource Center (Food Bank)	\$	15,000.00
File Hills Tribal Council	Wellness	\$	40,000.00
First Nations Agricultural Council of Saskatchewan	Youth Fundraiser (golf)	\$	2,500.00
FSIN 2008	FSIN 2008 Senior Soccer Championships	\$	2,500.00
George Poitras Memorial Foundation Inc.	Buffalo: A Memorial	\$	2,500.00
Gold Eagle Casino	Gold Eagle Casino Annual Pow wow	\$	25,000.00
Hockey Day in Canada	Hockey Day in Canada	\$	9,244.81
Holy Family School	BATC CDC Culture in Education Grant	\$	5,000.00
John Paul II Collegiate	BATC CDC Culture in Education Grant	\$	5,000.00
John Paul II Collegiate	Circle of Change Student Retreats	\$	7,200.00
Kokum's Empowering Youth Inc.	Tae Kwon Do 4 Life	\$	8,375.00
Little Black Bears Band	LBB's Band Community Center	\$	50,000.00
Little Black Bear's Band	Little Black Bear's Band Cultural Program	\$	20,000.00
Little Black Bear's Band	Youth Enhancement	\$	15,000.00
Little Black Bear's Band #84	Little Black Bear's Band Justice Act	\$	20,000.00
Little Pine First Nation	BATC CDC High School Scholarship Grant	\$	1,500.00
Little Pine First Nation	Little Pine Youth Centre Initiative	\$	28,454.00
Little Pine First Nation	Little Pine Youth Strategy (Phase I)	\$	7,590.40
McKitrick Community School	Kitchen Equipment Upgrade	\$	5,879.00
Moosomin First Nation	BATC CDC High School Scholarship Grant	\$	1,500.00
Moosomin First Nation	Canada Day Gospel Jamboree	\$	1,300.00
Moosomin First Nation	Elders Program	\$	15,000.00
Moosomin First Nation	Elders Program (Advisory)	\$	28,860.00
Moosomin First Nation	Low Pressure Water Expansion	\$	42,350.00
Moosomin First Nation	Moosomin Band Hall Reno	\$	60,000.00
Moosomin First Nation	Moosomin Fire and Protection	\$	31,188.66

Name of Organization **Project Name** Approved 25,000.00 **Moosomin First Nation** Moosomin Public Works Ś **Moosomin First Nation** Moosomin Sports Day \$ 2,500.00 Moosomin First Nation Treaty Day Celebration \$ 2,500.00 Ś Moosomin Golf Tournament 1,000.00 Entry Fees 2008 Community Christmas Celebrations \$ 35,650.00 **Mosquito First Nation Mosquito First Nation** BATC CDC High School Scholarship Grant \$ 1,500.00 \$ **Mosquito Minor Sports** 10,000.00 Mosquito First Nation Mosquito Public Works Ś **Mosquito First Nation** 61,100.00 \$ **Mosquito First Nation** Mosquito Sports & Rec 2,500.00 Mosquito School Cultural Programming Ś 7,050.00 Mosquito School Moving Forward Fun Run Family Fun Run Ś 1,350.00 Ś **Muscowpetung First Nation** Muscowpetung First Nation "Enhancement Program" 44,279.00 \$ **Muscowpetung Saulteaux First Nation** BATC CDC High School Scholarship Grant 1,500.00 **Muscowpetung Saulteaux First Nation Community Education in Justice Initiatives** \$ 10.000.00 Ś Muscowpetung Saulteaux First Nation 20,000.00 Culture & History Preservation **Muscowpetung Saulteaux First Nation** Ś Parent Support 2,500.00 \$ **Muscowpetung Saulteaux First Nation** Slow Pitch Tournament 2.500.00 **Muscowpetung Saulteaux First Nation** \$ Youth Strategy Program 20,000.00 BATC CDC High School Scholarship Grant \$ Nekaneet First Nation 1,500.00 Nekaneet Youth Initiative II \$ **Nekaneet First Nation** 40,000.00 North Battleford Bonaventure Lions Club \$ North Battleford Skateboard Park 20,000.00 North Battleford Granite / Battlefords Curling Club 86th Annual Battlefords Men's Open Bonspiel Ś 1,000.00 North Battleford Library \$ Aboriginal Storytelling Celebration 3,390.00 \$ New Sound System & Underwater Speakers North Battleford Water Doves Synchronized Swimming 3,008.47 \$ Ochapowace Junior B Hockey 2,500.00 **Okanese First Nation** BATC CDC High School Scholarship Grant \$ 1,500.00 \$ **Okanese First Nation** Okanese Youth Program 20,530.00 \$ **Okanese First Nation Okanese Youth Program** 19.850.00 \$ **Onion Lake Cree Nation** Kisiniwsakihikan Group Home 25,000.00 \$ **Onion Lake Cree Nation Renovations & Restructuring of Youth Center** 50,900.00 \$ **Onion Lake Cree Nation** Used Sports & Recreation Grant 2.400.00

Communitys Entrepeneurs Initiative Program

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25,000.00

Onion Lake Cree Nation

Name of Organization

Onion Lake Fire & Rescue	Fire Protection	\$ 50,000.00
Onion Lake First Nation	2009 Sask First Nations Summer Games	\$ 75,000.00
Onion Lake Full Gospel Church	Youth Initiative	\$ 2,000.00
Pasqua First Nation	BATC CDC High School Scholarship Grant	\$ 1,500.00
Pasqua First Nation	Pasqua First Nation Emergency Response Team	\$ 6,738.76
Pasqua First Nation	Reconnecting with the History of Pasqua	\$ 40,000.00
Peepeekisis First Nation	Kakakaway & Associates Medicine Wheel Training	\$ 39,975.00
Peepeekisis First Nation Education	Pesakastew Technology Upgrade	\$ 20,600.00
Phoenix School - Living Sky School Division	Equine Assisted Learning at Phoenix School	\$ 6,000.00
Poundmaker Cree Nation	BATC CDC High School Scholarship Grant	\$ 1,500.00
Poundmaker Cree Nation	Poundmaker Community Programs	\$ 57,094.00
Poundmaker Cree Nation	Poundmaker Community Programs	\$ 40,000.00
Poundmaker Cree Nation	Poundmaker Community Programs	\$ 27,467.00
Prairie Valley Chuckwagon & Chariot Association	1st Annual Chuckwagon & Chariot Races	\$ 1,000.00
Red Pheasant	Youth Excellence Program	\$ 2,000.00
Red Pheasant Cree Nation	Registration Fees Minor Hockey	\$ 17,895.00
Red Pheasant First Nation	Band Hall / Sports Plex Equipment Fit Up	\$ 20,000.00
Red Pheasant First Nation	BATC CDC High School Scholarship Grant	\$ 1,500.00
Red Pheasant First Nation	Red Pheasant Band Office (Phase II)	\$ 50,000.00
Red Pheasant First Nation	Red Pheasant Sports & Culture Community Association	\$ 20,000.00
Red Pheasant First Nation	Sports Day	\$ 8,000.00
Red Pheasant First Nation	Sports Plex	\$ 20,000.00
Red Pheasant First Nation	Wintefest	\$ 5,000.00
Red Pheasant Justice	Red Pheasant Justice Committee	\$ 23,000.00
Sakewew High School	BATC CDC Culture in Education Grant	\$ 5,000.00
Sask Western Development Museum	Exhibit	\$ 10,000.00
Saskatchewan Indian Institute of Technology	Eugene & Lorna Arcand Honouring	\$ 2,500.00
Saskatoon Food Bank	FSIN Chief Neyihaw Christmas Gala	\$ 1,600.00
Saulteaux First Nation	2009 Treaty Celebrations	\$ 2,500.00
Saulteaux First Nation	Band Hall Refurbishment Project	\$ 100,000.00
Saulteaux First Nation	BATC CDC High School Scholarship Grant	\$ 1,500.00
Saulteaux First Nation	Cultural Grounds Upgrade	\$ 34,644.76

Project Name

Approved

Name of Organization

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Saulteaux First Nation	Elders Legislative Consultation & Youth Mentorship	\$	10,000.00	
Saulteaux First Nation	Partnership Ceremony	\$	650.00	
Saulteaux First Nation	Saulteaux Community Student Safety Project	\$	23,702.00	
Silver Sage Housing Corporation	25th Anninversary Celebration	\$	2,500.00	
St. Mary Community School	BATC CDC Culture in Education Grant	\$	5,000.00	
St. Vital Catholic School	St. Vital Fine Arts Program	\$	5,000.00	
Standing Buffalo Dakota Nation	Brandon Winterfest	\$	2,500.00	
Standing Buffalo Dakota Nation	Dakota Language Classes	\$	5,000.00	
Standing Buffalo Dakota Nation	Elders/Leadership Gathering - Rosebud, SD	\$	21,375.00	
Standing Buffalo Dakota Nation	Standing Buffalo Minor Hockey	\$	2,500.00	
Standing Buffalo Dakota Nation	Tatanka Najin Skate Park	\$	25,010.38	
Standing Buffalo First Nation	BATC CDC High School Scholarship Grant	\$	1,500.00	
Star Blanket Cree Nation	White Calf Eagle Dome & Sports Training Centre	\$	35,000.00	
Star Blanket First Nation	BATC CDC High School Scholarship Grant	\$	1,500.00	
Sweetgrass Daycare	Sweetgrass 10th Anniversary 1998 - 2008	\$	1,751.37	
Sweetgrass First Nation	2008 Treaty Day Celebration	\$	2,500.00	
Sweetgrass First Nation	Band Hall Restoration	\$	30,000.00	
Sweetgrass First Nation	BATC CDC High School Scholarship Grant	\$	1,500.00	
Sweetgrass First Nation	Sports, Culture, Recreation	\$	2,500.00	
Sweetgrass First Nation	Sweetgrass Pasture Development	\$	100,000.00	
Sweetgrass School	Playground/School Ground Reno	\$	30,000.00	
Team Sask (National Aboriginal Hockey Championships)	Team Sask (National Aboriginal Hockey Championships)	\$	5,000.00	
The Saskatchewan First Nations Veterans Association	SFNVA 5th Annual Fundraising Event	\$	2,000.00	
Thunderchild First Nation	BATC CDC High School Scholarship Grant	\$	1,500.00	
Thunderchild First Nation	Capital Infrastructure - Communiplex	\$	100,000.00	
Thunderchild First Nation	Elders Gathering	\$	2,500.00	
Thunderchild Human Services Corporation, Inc.	Men's and Male Teen's Support Group	\$	2,500.00	
Thunderchild Piyesiw Awasis School	Piyesiw Awasis Cultural Enhancement	\$	15,000.00	
Thunderchild Piyesiw Awasis School	Thunderchild Regalia Making	\$	10,000.00	
Thunderchild Piyesiw Awasis School	Thunderchild Youth Leadership Homework Program	\$	24,581.00	
Town of Battleford	BATC CDC High School Scholarship Grant	\$	1,500.00	
Town of Battleford	Opera House/Town Hall Project	\$	100,000.00	

Project Name

Approved

Name of Organization	Project Name	Ар	proved
Walk for Missing Sisters 2008	Walk for Missing Sisters 2008	\$	7,758.00
Water Towers Lights Committee	Light Up the Battlefords	\$	20,000.00
West 40 CISM (Critical Incident Stress Management)	ASIST Applied Suicide Intervention Skills	\$	780.00
Western Development Museum	Halloween Family Masquerade	\$	500.00
Wood Mountain Lakota First Nation	Center of Health & Youth Development	\$	40,000.00
Young Chippewayan	AWOL	\$	46,875.77
Young Native Women's Community Association	Youth Fundraiser (dance)	\$	1,000.00
Harvey Weenie	Emergency Care - Housefire	\$	2,500.00
Lori Thunderchild	Emergency Care - Medical	\$	2,500.00
Clifford Blake Chief	Emergency Care - Medical	\$	750.00
Vince Sauvie	Youth Initiative	\$	500.00
Sheldon Waskewitch	Youth Initiative	\$	825.00
	Total Grant Distribution for 2008-2009	\$	3,005,652.41

Testimonials from Grant Recipients

"The grant we received from the BATC Community Development Corporation, along with other community support, enabled us to provide 345 Christmas meal hampers to assist 1269 people in the Battlefords. About half of this number were children under 16 who also received a toy for Christmas. We are especially grateful for the fact that the BATC Community Development Corporation permits some of the grant monies to be used for program overhead costs. As a non-profit organization depending on the community for support, these types of funds are always in short supply."

- Bill Hall, Executive Director-Battlefords Empty Stocking Fund

Testimonials from Grant Recipients-continued

The Water Harvesting Project, along with the Trenching Project has supplied running water and sewage for 4 households in the community. I would like to thank you for your time, patience and consideration. Sincerely,

- Chief Alex Little Bear

"Little Black Bear's Band is very grateful for all the support it has received from the BATC Community Development Corporation when the board approved our cultural proposal submission. We work with a lot of our youth and our adults who have lost their cultural identity and are seeking to reconnect and learn about their culture, which this program is assisting with. Without the help of the CDC it would have been very difficult to bring the needed resources together. Once again, we thank the staff and board of the BATC Community Development Corporation."

- Líttle Black Bear's Band

The North Battleford Bonaventure Lions Club has made applications twice to BATC for grants to assist with construction and improvements to the North Battleford Skateboard Park. A total of \$30,000.00* was approved. The Skateboard Park has become a much used and enjoyed facility by the young people of our city. We commend and thank BATC for its support of the youth of our community.

- Gwen Laughlin, North Battleford Lions Bonaventure Club

* Only \$20,000 was granted to the North Battlefords Lions Bonaventure Club for 2008-2009. The remainder was granted in another fiscal year.

Testimonials from Grant Recipients-continued

"Due to the generous donation by BATC Community Development Corporation our synchronized swimming club was able to replace our aging and broken sound system and underwater speakers. Can you believe we were still using cassette tapes?! We would never have got through the last year without this equipment and did not have the funds to do it on our own. Thanks for your support!"

- Melanie Bossaer, President—North Battleford Water Doves Synchronized Swim Club

Battlefords Union Hospital (BUH) Foundation is pleased to be a recipient of funds from the BATC Community Development Corporation. The \$100,000 grant received in 2008 / 2009 for the Intensive Care Unit (ICU) Main Monitoring equipment was a true benefit to the department and covered almost the complete cost of the equipment.

With the ability to monitor 8 patients at a time, including 4 in other areas of the hospital, the Main Monitoring equipment can monitor a patient's heart rate and rhythm, blood pressure, oxygen saturation, and more. The alarm capabilities notify medical staff of any irregularities and allow for them to work efficiently and effectively while providing the best care possible for the patient.

BUH Foundation's Board of Directors & staff would like to thank BATC CDC for their support and funding for the ICU Main Monitoring equipment and recognizes their contribution to enhancing patient care. It is through generous donations, such as theirs, that we are able to purchase new medical equipment and upgrade existing equipment to allow for modern, efficient diagnosis and treatment for the people of our communities.

- Shauna McGifford, BUH Foundation

Testimonials from Grant Recipients-continued

On behalf of Onion Lake Cree Nation and Onion Lake Business Development Corporation, we would like to say a special thank you to BATC Community Development Corporation and Gold Eagle Casino of North Battleford for their contribution to our community projects/programs:

- Onion Lake Mewasin Youth Center Renovations & Restructuring
- Onion Lake Community Entrepreneur's Initiative Program

This organization has made it possible for our youth center a better place to work and share innovative ideas for the future for our children and youth. The Mewasin Youth Center has a new look (safe and healthy environment) and more programs available for our children and youth to utilize. Furthermore, our local entrepreneurs are obtaining the business support and training that they require to be successful in their chosen fields. To date, we have 42 local entrepreneurs who are successfully operating. Once again, we would like to thank to BATC Community Development Corporation and Gold Eagle Casino for their financial contribution to our community.

- Onion Lake Cree Nation & Onion Lake Business Development Corporation

The Town of Battleford is a recipient of funding under the BATC Community Development Corporation—Legacy Funding Program for the Opera House / Town Hall Roof Replacement. Thanks to the financial assistance from this program we are well on the way to completing Phase I. The total restoration project is expected to be completed for a grand opening celebration in 2012, 100 years from original construction

- Town of Battleford





Healthy Enviro Dining River Heights Lodge Auxillary



Red Pheasant Band Recreation Centre Red Pheasant Cree Nation

Photos Collection



School Year End Trips Fundraising Battleford Central School



Sweetgrass Recreation Sweetgrass First Nation





Pasqua First Nation



Water Harvesting Project Big Bear First Nation



BATC CDC High School Scholarship Grant Little Pine First Nation

Photos Collection



Ahtahakakoop Sports Day Ahthakakoop First Nation



Youth Initiative II Nekaneet First Nation



Aboriginal Storytelling North Battleford Library



BATC Soccer Championships Battlefords Agency Tribal Chiefs



Wood Mountain Lakota First Nation

Photos Collection



Light Up the Battlefords Water Tower Lights Committee



Treaty Day Displays 2009



North Battleford Skate Park North Battleford Bonaventure Lions Club



Sweetgrass Band Hall Renovations Sweetgrass First Nation

Swanson Gryba & Company CHARTERED ACCOUNTANTS Telephone (306) 445-0488

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CA

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Partners

Howard P. Swanson, C.A. (Retired) Garth M. Swanson, B. Comm., C.A.* Greg J. Gryba, B. Comm., C.A.* (*denotes a professional corporation)

AUDITORS' REPORT

To the Directors of BATC Community Development Corporation

We have audited the statement of financial position of the BATC Community Development Corporation as at March 31, 2009, the statements of operations and changes in net assets and statement of cash flows for the year then ended. These financial statements are the responsibility of the organization. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the organization as at March 31, 2009 and the results of its operations and the changes in its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

We also audited BATC Community Development Corporation's compliance as at March 31, 2009 with the criteria establishing the adherence to allocation rules and procedures described in sections 7.10 and 7.5 of the 2002 Gaming Framework Agreement with the province of Saskatchewan, dated June 11, 2008, and as interpreted in the development of the Distribution of Funds policies developed by the organization. Compliance with the Framework Agreement is the responsibility of management. It is our responsibility to express an opinion on this compliance based on our audit. The audit was conducted in accordance with Canadian generally accepted auditing standards, which require we plan and perform an audit to obtain reasonable assurance that the established criteria have been complied with per the Framework Agreement.

In our opinion, as at March 31, 2009, BATC Community Development Corporation is in compliance, in all material respects, with the criteria established in sections 7.10 and 7.5 of the 2002 Gaming Framework Agreement.

North Battleford, Saskatchewan July 21, 2009

Swannian houte & Company

Chartered Accountants

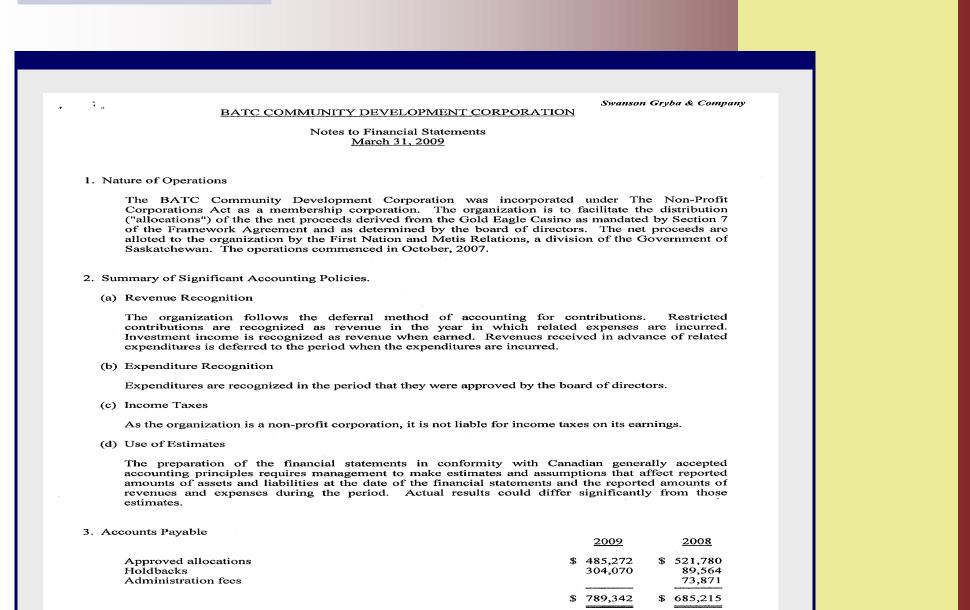
BATC COMM	UNITY DEVELOPMENT CORPO	Swanso DRATION	on Gryba & Company
Staten	nent of Financial Position <u>March 31, 2009</u>		
		2009	2008
	ASSETS		
CURRENT			
Cash Accounts receivable		\$ 770,532 18,810	\$ 989,213
		\$ 789,342	\$ 989,213
	<u>LIABILITIES</u>		
CURRENT			
Bank indebtedness Accounts payable (Note 3) Deferred revenue		\$ 789,342	\$ 64,286 2 685,215 239,712
		789,342	2 989,213
	NET ASSETS		
UNRESTRICTED		NII	L NIL
		\$ 789,342	2 \$ 989,213
· ·			
Approved on behalf of the Board:			
Director Director			
/ The accompanying note	es are an integral part of these fina	ncial statements.	

BATC COMMUNITY DEVELOPMENT CORPORATION Statement of Operations and Changes in Net Asset	1.	Gryba & Company
for the year ended March 31, 2009		
	<u>2009</u>	2008
REVENUES		
First Nations and Metis Relations	\$ 3,400,473	
Interest	9,451	7,300
	3,409,924	2,063,671
EXPENDITURES		
Administration fees	556,076	
Allocations Bank charges	2,853,398 450	1,558,397 137
Durk onurgos		
	3,409,924	2,063,671
EXCESS OF REVENUES OVER EXPENSES	NIL	NIL
UNRESTRICTED NET ASSETS AT BEGINNING OF YEAR	NIL	NIL
UNRESTRICTED NET ASSETS AT END OF YEAR	I NIL	\$ NIL

The accompanying notes are an integral part of these financial statements.

BATC COMMUNITY DEVELOPMENT CORPORATION Statement of Cash Flows	Swanson G	Fryba & Company
for the year ended March 31, 2009		
	2009	2008
CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES Excess of revenues over expenses \$ Add (deduct) items not affecting cash	NIL	\$ NIL
Decrease (increase) in accounts receivable Increase (decrease) in accounts payable	970,403 104,127	(989,213) 682,715
Increase (decrease) in deferred revenues	(239,712)	242,212
	834,818	(64,286)
CASH (BANK INDEBTEDNESS) IN THE YEAR	834,818	(64,286)
CASH (BANK INDEBTEDNESS) AT BEGINNING OF YEAR	(64,286)	NIL
CASH (BANK INDEBTEDNESS) AT END OF YEAR \$	770,532	\$ (64,286)

The accompanying notes are an integral part of these financial statements.



BATC COMMUNITY DEVELOPMENT CORPORATION

Swanson Gryba & Company

Notes to Financial Statements March 31, 2009

4. Financial Instruments

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11.

The book value of cash and cash equivalents, accounts receivable, accounts payable and accrued liabilities approximates fair value due to the relatively short-term maturities of these instruments.

5. Related Party Transactions

Administration fees are paid to Battlefords Agency Tribal Chiefs Inc. (BATC). BATC is the sole member of the organization and handles all of the administration activities of this organization.

7

Accounts receivable includes amounts due from BATC.

6. Economic Dependence

The organization is dependent on funding from First Nations and Metis Relations.

Management Discussion and Analysis

As in our first year of operations, the continued overall vision for the BATC CDC Board of Directors was to provide fair, equitable and non-biased community support for groups, organizations and communities within our catchment area. Communication and visibility were key components. BATC CDC had display booths at a number of First Nation treaty days in our catchment area and some local functions and events were attended by members of our Board and staff when possible.

Our staff notify of Call For Proposals to catchment area groups via fax notices, electronic, paper and radio media forty-five days prior to application deadline dates. Our staff have made themselves available to meet with groups to provide more information on our programs, application process, distribution of funds process, etc.

We feel that our efforts have been well received as groups are more familiar with the forms and the process involved and improved quality of applications and proposals.

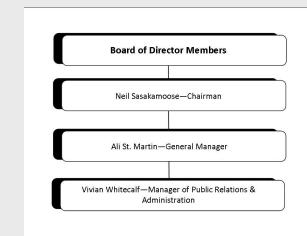
A challenge that we continued to face, as in the previous year was following up on reporting deadlines with the approved applications. Follow up Reports are required to be submitted within sixty days of a project's completion date. This year, a spreadsheet has been developed that will flag deadline dates so that the issue can be dealt with in a proactive manner.

Strategic Planning

As indicated in our 2007/2008 Annual Report which was released in the Fall of 2008, we were currently engaged in the Strategic Planning Process of the 2009/2010 fiscal year. As we were halfway through the 2008/2009 fiscal year the consensus was that it would be beneficial to focus on the next fiscal year. The primary focus for the Board of Directors for the 2008/2009 fiscal year was to engage in analyzing the catchment area's needs based on the requests that we received in 2007/2008 and in the current fiscal year. This review would aid in determining the Board's goals and objectives for 2009/2010.

Management Discussion and Analysis—continued

Organizational Structure



Operating Procedures

The BATC CDC has four application deadlines per fiscal year (April 1 - March 31). Forty five days prior to a deadline date, the CDC issues a Call for Proposals notifying the catchment area of the deadline date, how to contact the CDC to obtain an application kit, and for which purposes the funding can be applied for.

Once the deadline has passed and applications received, the BATC CDC Board of Directors have ten business days to hold an allocation meeting to review the applications and allocate funds based on the applications received.

Within two weeks of the allocation meeting, letters are sent out to all applicants advising them of the outcome of their request along with a payment schedule.

Who can Apply

Organizations within Battlefords Agency Tribal Chiefs, Battlefords Tribal Council, as well as independent First Nations located within the

Management Discussion and Analysis—continued

BATC CDC catchments and City of North Battleford and Town of Battleford and Secondary areas (located 100 km radius of North Battleford).

- Organizations whose activity falls within the permitted purposes
- Federal and Provincial organizations are NOT eligible to submit applications
- Individuals are NOT eligible to submit applications

Eligible Programs

Must meet one or more of the following criteria:

- Focus on partnerships between First Nation and Non First Nation Communities
- Focus on Economic Development Initiatives
- Focus on Human Services that improve education, health and well being of children, youth and families
- Where possible, actively involve those to whom the programs and services are to be provided in the development, management and delivery of programs
- Have community involvement in project implementation
- Be preventative in nature and address community identified needs
- Demonstrate cultural sensitivity/awareness, reflecting the input of the community
- Be integrated and coordinated with other community programs and services of a similar nature
- Focus on health initiatives that are early intervention and preventative in nature
- Positive early intervention programs and extensions, additions, or outreach to existing programs offering a different service may be considered.

How to Apply

To receive an application kit please contact:

Ali St Martin, BATC CDC General Manager or Vivian Whitecalf , Manager, CDC Public Relations & Administration 101 1281 100 Street North Battleford, SK S9A 0V6 Tel: 306 446 1400

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