

# BATC

Community Development Corporation

ANNUAL REPORT 2010-2011

SUPPORTING THE DEVELOPMENT OF HEALTHY COMMUNITIES

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# **BATC CDC Strategic Plan**

The BATC Community Development Corporation's Strategic Planning sessions for 2011-2012 began on December 8, 2010 with the final draft approved on March 15, 2011.

#### **CORE VALUES**

Good governance practice

Communication

Improve quality of life

Respect for culture

Sharing

Legacy

#### **VISION**

Through support of catchment area projects, the BATC CDC will provide grants supporting the development of healthy communities.

Tagline – Supporting the development of healthy communities

#### **MISSION**

BATC CDC distributes a portion of casino proceeds to communities in compliance with the Gaming Framework Agreement and core values.



# **BATC CDC Strategic Plan—continued**

# **Goals and Objectives**

Core Value	Objective	Goal	Timeline	Measurement
Good Governance	Having good policies	Review once yearly	May 31, 2012	Resolution receiving report and update as necessary
Practice	Effective management team	Evaluation	Mar 31, 2012	Management regular reporting to Board
	Having effective Board	Audit	July 31, 2012	Auditor's Management letter
	Accountability/ Transparency	Audit	July 31, 2012	Auditor's Financial Statements
	Compliant with Gaming Agreement		Aug – Sept, 2012	Meet FNMR reporting timelines
Communication	Create public awareness of CDC  Branding	Have information booth at Treaty Days in catchment area	May 2012 – July 2012	Reporting
	Di di luli ig	Public Information Sessions	4 – 5 /year	Reporting
		Newspaper Supple- ment – partner with Gold Eagle Casino	Once yearly	Have at least one supplement by Mar 31/12
		Promote and publicize programs	Brochures	Have brochures printed and available to public by Mar 31/12
		Pictures – cheque presentations	When possible	Reporting
Improve Quality of Life	Provide economic develop- ment opportunities for communities	Mailouts re: promotion and update	Apr 1, 2011 – Mar 31, 2012	Reporting on each of project: completion, etc.
	Supporting Youth	To assist Individual Youth when funds available	Apr 1,2011 – Mar 31, 2012	Reporting
	Winter Games/Summer Games	Board to partner with CDC's to pool funds	June 1, 2012	Resolution approving contribution formula
Respect for Culture	Supporting Culture	Enable projects pro- moting culture	Apr 1, 2011 – Mar 31, 2012	Year End Report to Board on all Culture Initiatives
Sharing	Fairness – Equity/ Accessibility/Respect	Develop, approve distribution model that meets the goal	June 1, 2012	Resolution approving distribution model Management regular reporting to Board
Legacy	Supporting development of long term permanent projects	Communicate with communities that CDC will support long term permanent projects	Apr 1, 2011 – Mar 31, 2012	Number of projects and dollar amounts for long term permanent projects

## **Background**

Battlefords Agency Tribal Chiefs Inc. was formally created through a signing ceremony in March 2007, and it consisted of membership from Ahtahkakoop, Moosomin, Red Pheasant, Sweetgrass, & Young Chippewayan First Nations. The development of the new Tribal Council partnership required a commitment from the member First Nations, Indian and Northern Affairs Canada, and the Federation of Saskatchewan Indians Nations Chiefs Assembly, to begin the process of representing First Nations on a variety of First Nations issues. In April of 2009, Saulteaux First Nation joined as the sixth member of Battlefords Agency Tribal Chiefs, Inc.

Under the 2007 Gaming Framework Agreement review process, the Battlefords Agency Tribal Chiefs Inc. accepted the responsibility of administering and managing 25% of the Gold Eagle Casino profits through the establishment of BATC Community Development Corporation. This responsibility was granted by the FSIN Chiefs in Assembly and subsequently the FSIN and the Province of Saskatchewan signed the 2007 Amending Agreement on June 11, 2007.

- 5. The following section is added after section 7.2:
- "7.2.1 By resolution dated May 30, 2007, the FSIN has designated Battlefords Agency Tribal Chiefs ("BATC") as the host Tribal Council for the Gold Eagle Casino for the purposes of establishing a Community Development Corporation to receive distributions made under paragraph 4.1(c)(iii), to replace Battlefords Tribal Council and Gold Eagle Community Development Corporation. For these purposes, BATC has incorporated BATC Community Development Corporation located in the community of North Battleford. Therefore, notwithstanding subsection 7.2(b):
- (a) BATC is the host Tribal Council for the Gold Eagle Casino and has incorporated the BATC Community Development Corporation, replacing Battlefords Tribal Council and Gold Eagle Community Development Corporation under this Agreement;

The Battlefords Agency Tribal Chiefs is committed to distributing funding through a fair and equitable process that is accountable and transparent to the members, through full disclosure of grants.

Saulteaux First Nations & Moosomin First Nation Olympic Torch Run— First Nations Representation



## Message from the Chairman



On behalf of the Board of Directors, I am pleased to present the 2010-2011 Annual Report of the BATC Community Development Corporation.

The 2010-2011 fiscal year ends our third full year of operation and the Board of Directors and management team continues to strive at supporting the development of healthy communities, by providing funds through a fair and equitable allocation process to eligible applicants.

This year's total distribution to recipients is slightly over 2.8 million dollars. Addition funding was provided to BATC Community Development Corporation through the province's release of dollars that were held in trust from the first quarter of 2007-2008. As in past reporting, a slight difference in the amount of the grant recipient list within this annual report and the auditor's financial statement is due to the cancellation of prior year projects and returns of unused funds.

Our Board of Directors met their obligations for strategic planning and has set forth the following Core Values in governing the board policies and also the determination of eligible recipients within our allocation process: Good Governance Practice, Communication, Improve Quality of Life, Respect for Culture, Sharing, and Legacy.

The Board of Directors continue in a fair and equitable allocation process by utilizing a per capita formula in the distribution of grants and it has proven to work very well. The management team of the BATC Community Development Corporation worked very diligently in providing the Board of Directors with quarterly updated budgets.

Lastly, I would like to thank the Gold Eagle Casino for its continuing progress so that the BATC Community Development Corporation can provide opportunities to those communities within our catchment.

#### **Neil Sasakamoose**

Chairperson

**BATC Community Development Corporation** 

## **Board of Directors & Staff**



Chief Larry Ahenakew Ahtahkakoop Cree Nation



Chief Stewart Baptiste Red Pheasant Cree Nation



**Don Buglas**City of North Battleford



**Chief Wallace Fox**Onion Lake Cree Nation



Chief Elliot Kahpeaysewat
Moosomin First Nation



Kenny Moccasin Saulteaux First Nation



**Senator Don Pooyak**BATC Elder Representative



Chief Rodger Redman File Hills Qu'Appelle Tribal Council



**Neil Sasakamoose**Battlefords Agency Tribal Chiefs



**Clifford Spyglass** Battlefords Tribal Council



Chief Wayne Standinghorn Sweetgrass First Nation



**Garth Walls** Town of Battleford



Chief Delbert Wapass
Thunderchild First Nation



**Chief Ben Weenie** Young Chippewayan First Nation



Staff:

Vivian Whitecalf A/General Manager

# 2010 -2011 Grant Recipients

Organization	Project / Event	Grant Amount
Ahtahkakoop Cree Nation	Grader Payment	40,910.17
Ahtahkakoop Cree Nation	Hall Payment	123,193.93
Ahtahkakoop Cree Nation	Youth Sports And Recreation	45,964.29
Baptiste Chuckwagons	Baptiste Chuckwagons	10,000.00
BATC Athletics	2012 Winter Games Promotion	2,820.16
Battlefords Agency Tribal Chiefs	2012 Winter Games - Phase 1	44,543.45
Battlefords Concern for Youth	Access to Elders	1,778.16
Battlefords Tourism & Convention Association	Convention & Event Coordinator	4,445.41
Battlefords Union Hospital Foundation	BUH Foundation Festival of Trees	5,100.00
Battlefords Union Hospital Foundation	Tissue Processors	44,454.06
Big Bear Band	Housing Maintenance and Repairs	10,000.00
Big Bear Band	Youth Enhancement Camp	11,111.01
Bridgefest 2010 Committee	Bridgefest 2010 Title Sponsorship	25,000.00
BTC Human Services ICFS	Aboriginal Day Event	5,000.00
Canadian Mental Health Association	Living in the Community - Our Own Voice	4,445.41
Carry The Kettle First Nation	Nakoda Language Retention	37,404.46
Carry The Kettle First Nation	Nakota Building Youth Leadership Through Sports	38,836.34
Catholic Family Services of the Battleford		22,227.03
Chief Little Pine School	BATC CDC High School Scholarship Grant	1,500.00
Chief Little Pine School	Chief Little Pine School Rink	6,000.00
Chief Taylor School - Onion Lake	Addictions Awareness Week	3,500.00
City of North Battleford	BATC CDC High School Scholarship Grant	1,000.00
City of North Battleford	Battlefords CU Plex Phase 1	177,816.24
City of North Battleford	Battlefords Multi Purpose Facility (CU Plex)	284,183.70
Clifford Wuttunee School	Swimming	6,380.92
Clifford Wuttunee School	Technology Upgrade	3,000.00
First Nations Soccer Club	Gitsegulka Soccer Tournament	2,500.00
Little Pine - Four Winds	Four Winds Building	1,646.89
Gold Eagle Casino	Sakicawasihk Pow Wow	15,000.00
John Paul II Collegiate	Aboriginal Cultural Awareness	1,333.62
Little Black Bear's Band	Youth Sports & Recreation	16,291.57
Little Black Bear's Band	LBB Cultural Camp 2010	4,577.15
Little Black Bear's Band	LBB Tae Kwon Do Club	11,311.41
Little Pine First Nation	Days of Thunder 2010	40,000.00
Little Pine First Nation	Technology Access Program	26,413.10
Midwest Food Resources Project	Increase Food Security/Sovereignty	4,445.41
Moosomin First Nation	Moosomin Pow-wow	73,945.89
Moosomin First Nation	Moosomin Recreation Transportation	28,674.96
Moosomin First Nation	Vigil Walk	10,000.00
Mosquito First Nation	Hall Reno's Stage 2	62,682.68
Mosquito First Nation	Nakoda Language Conference	10,000.00
Mosquito First Nation	Youth Sports & Recreation	24,979.92
Muscowpetung First Nation	Community Dinner, Celebration, Meeting	12,787.84
Muscowpetung First Nation	Saulteaux Language Enrichment	4,007.13
Muscowpetung First Nation	Youth Sports and Recreation	24,605.42
Nekaneet First Nation	Elder Trip to Treaty 1 - 11 Gathering	9,234.54
Nekaneet First Nation	Summer Student Program 2010	5,691.47

# 2010 -2011 Grant Recipients—Continued

Nekaneet First Nation North Battleford Golf & Country Club Okanese First Nation Okanese First Nation Okanese First Nation Onion Lake Cree Nation	15,230.49 25,000.00 17,020.98 17,390.09 1,769.14 20,000.00 55,786.00 30,000.00 2,647.54 5,000.00 25,000.00
Okanese First Nation Okanese First Nation Okanese First Nation Onion Lake Cree Nation	17,020.98 17,390.09 1,769.14 20,000.00 55,786.00 30,000.00 2,647.54 5,000.00 25,000.00
Okanese First Nation Onion Lake Cree Nation Entrepreneur's Initiative Project Onion Lake Cree Nation First Nations Park Department Onion Lake Cree Nation Medical Sleigh Ride Onion Lake Cree Nation Meridian Stop Onion Lake Cree Nation Mewasin Youth Center Annual Programming	17,390.09 1,769.14 20,000.00 55,786.00 30,000.00 2,647.54 5,000.00 25,000.00
Onion Lake Cree Nation	1,769.14 20,000.00 55,786.00 30,000.00 2,647.54 5,000.00 25,000.00
Onion Lake Cree Nation	20,000.00 55,786.00 30,000.00 2,647.54 5,000.00 25,000.00
Onion Lake Cree Nation Onion Lake Cree Nation Entrepreneur's Initiative Project Onion Lake Cree Nation First Nations Park Department Onion Lake Cree Nation Medical Sleigh Ride Onion Lake Cree Nation Meridian Stop Onion Lake Cree Nation Mewasin Youth Center Annual Programming	55,786.00 30,000.00 2,647.54 5,000.00 25,000.00
Onion Lake Cree Nation  Meridian Stop  Onion Lake Cree Nation  Mewasin Youth Center Annual Programming	30,000.00 2,647.54 5,000.00 25,000.00
Onion Lake Cree Nation First Nations Park Department Onion Lake Cree Nation Medical Sleigh Ride Onion Lake Cree Nation Meridian Stop Onion Lake Cree Nation Mewasin Youth Center Annual Programming	2,647.54 5,000.00 25,000.00
Onion Lake Cree Nation Medical Sleigh Ride Onion Lake Cree Nation Meridian Stop Onion Lake Cree Nation Mewasin Youth Center Annual Programming	5,000.00 25,000.00
Onion Lake Cree Nation Meridian Stop Onion Lake Cree Nation Mewasin Youth Center Annual Programming	25,000.00
Onion Lake Cree Nation Mewasin Youth Center Annual Programming	•
Onion Lake Cree Nation Mewasin Youth Center Annual Programming	3,317.14
The state of the s	68,696.31
Onion Lake Cree Nation Northern Lights Sounds	2,660.00
Onion Lake Cree Nation OLCN Arts & Crafts	25,000.00
Onion Lake Cree Nation Onion Lake Mewasin Youth Center	4,422.85
Onion Lake Cree Nation Program Development	50,000.00
Onion Lake Native Justice Fire, Rescue And Peacekeeper	22,574.03
Pasqua First Nation PFN Headstart Van Purchase	30,508.05
Pasqua First Nation Youth Worker- Sports & Recreation	32,095.38
Peepeekisis First Nation Sports & Recreation Youth Activities	38,686.54
Peepeekisis First Nation Cultural Grounds Fix Up	37,778.16
Piapot First Nation Sports Facilities	35,378.48
Piapot First Nation Theatre Production/Cultural Camps	33,180.55
	101,545.83
Poundmaker Cree Nation Indoor Sports Facility	27,851.07
Red Pheasant Cree Nation Biggest Loser Competition	10,736.00
Red Pheasant Cree Nation Cultural Program	5,000.00
Red Pheasant Cree Nation Recreation Center-Sports Equipment Fit-up	16,500.00
Red Pheasant Cree Nation Red Pheasant Public Works	16,500.00
Red Pheasant Cree Nation Youth Sports & Recreation	35,865.33
Red Pheasant First Nation Arena Start Up	20,064.00
Red Pheasant First Nation Red Pheasant Cultural Committee	20,000.00
Red Pheasant NADAP Gymcana	10,000.00
River Heights Lodge Auxiliary Healthy Enviro Dining	5,443.19
Rock Ridge Riding Program Rock Ridge Riding Program	6,850.63
Sask First Nations 2011 Summer Games Saskatchewan First Nations Summer Games	46,325.19
Sask First Nations Veterans Association SK First Nations Veterans Association - AGM	1,300.00
Saulteaux First Nation 2010 Treaty Day Celebrations	2,500.00
Saulteaux First Nation Arena Operations & Signage	25,000.00
Saulteaux First Nation Saulteaux Sports Day	6,445.08
Saulteaux First Nation Surveillance Equipment	18,000.00
Saulteaux First Nation Youth Recreation: Summer & Winter Games	24,418.17
Standing Buffalo Dakota First Nation Fighting Sioux Hockey	23,881.39
Standing Buffalo First Nation Lakota/Dakota/Nakota Language Summit	22,000.00
Star Blanket First Nation Elders & Youth Sports & Recreation Project	17,040.56
Wahpiimoostoosis Healing Center Traditional Healing Gathering	16,635.96

# 2010 -2011 Grant Recipients—Continued

Organization	Project / Event	<b>Grant Amount</b>
Sweetgrass First Nation	BATC CDC High School Scholarship Grant	1,500.00
Sweetgrass First Nation	Gravel Project	46,000.00
Sweetgrass First Nation	Town Site	7,000.00
Sweetgrass First Nation	Youth Sports & Recreation	30,659.80
Thunderchild First Nation	Community Sports & Recreation	40,858.63
Thunderchild First Nation	Sanitation 2 - Phase 2	113,345.00
Thunderchild First Nation	Community Center Kitchen Restoration	23,639.15
Town of Battleford	BATC CDC High School Scholarship Grant	1,500.00
Town of Battleford	Opera House / Town Hall Project Phase II	71,126.50
Wood Mountain Lakota First Nation	Community Arbor	12,468.67
Wood Mountain Lakota First Nation	Youth Cultural Days	12,721.35
Young Chippewayan First Nation	2011 Cultural Camp & Gathering	10,000.00
Young Chippewayan First Nation	Band Operating Costs	8,070.00
2010—2011	TOTAL GRANTS PROVIDED	2,808,676.97



**Battlefords Agency Tribal Chiefs** 

BATC Winter Games 2012 — Phase 1

## BATC COMMUNITY DEVELOPMENT CORPORATION

North Battleford, Saskatchewan

INDEPENDENT AUDITORS' REPORT AND FINANCIAL STATEMENTS

March 31, 2011

CHARTERED ACCOUNTANTS

Telephone (306) 445-0488 Facsimile (306) 446-3155 CA

Post Office Box 1027 1282 - 101# Street NORTH BATTLEFORD Saskatchewan S9A 3E6

Partners
Howard P. Swanson, C.A.(Retired)
Garth M. Swanson, B. Comm., C.A.\*
Greg J. Gryba, B. Comm., C.A.\*
(\*denotes a professional corporation)

#### INDEPENDENT AUDITORS' REPORT

To the Directors of BATC Community Development Corporation

We have audited the accompanying financial statements of the BATC Community Development Corporation, which comprise the statement of financial position as at March 31, 2011, and the statements of operations and changes in net assets and statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian generally accepted accounting principles, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of BATC Community Development Corporation as at March 31, 2011, and its financial performance and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

CHARTERED ACCOUNTANTS

Telephone (306) 445-0488 Facsimile (306) 446-3155 CA

Post Office Box 1027 1282 - 101st Street NORTH BATTLEFORD Saskatchewan S9A 3E6

Partners
Howard P. Swanson, C.A.(Retired)
Garth M. Swanson, B. Comm., C.A.\*
Greg J. Gryba, B. Comm., C.A.\*
(\*denotes a professional corporation)

Report on Other Legal and Regulatory Requirements

We also audited BATC Community Development Corporation's compliance as at March 31, 2011 with the criteria establishing the adherence to allocation rules and procedures described in sections 7.10 and 7.5 of the 2002 Gaming Framework Agreement with the province of Saskatchewan, dated June 11, 2008, and as interpreted in the development of the Distribution of Funds policies developed by the organization. Compliance with the Framework Agreement is the responsibility of management. It is our responsibility to express an opinion on this compliance based on our audit. The audit was conducted in accordance with Canadian generally accepted auditing standards, which require we plan and perform an audit to obtain reasonable assurance that the established criteria have been complied with per the Framework Agreement.

In our opinion, as at March 31, 2011, BATC Community Development Corporation is in compliance, in all material respects, with the criteria established in sections 7.10 and 7.5 of the 2002 Gaming Framework Agreement.

North Battleford, Saskatchewan July 25, 2011

Chartered Accountants

Avanson hope I Congrany

# BATC COMMUNITY DEVELOPMENT CORPORATION

## Statement of Financial Position <u>March 31, 2011</u>

	ASSETS		2011	2010
CURRENT Cash Accounts receivable		\$	603,724 3,874	\$ 669,387 11,100
		, '\$	607,598	\$ 680,487
	LIABILITIES			
CURRENT Allocations payable Deferred revenue		\$	419,449 188,149	\$ 594,397 86,090
	NET ASSETS		607,598	680,487
UNRESTRICTED			NIL	NIL
		\$	607,598	\$ 680,487

Approved on behalf of the Board:

Director

Director

The accompanying notes are an integral part of these financial statements.

## BATC COMMUNITY DEVELOPMENT CORPORATION

# Statement of Operations and Changes in Net Assets for the year ended March 31, 2011

		2011	<u>2010</u>
REVENUES First Nations and Metis Relations - 2010 / 2011 Funding - 2007 / 2008 Distribution Interest and other		\$ 2,282,170 905,421 305 3,187,896	\$ 2,927,466 587 2,928,053
EXPENSES Administration fees Allocations Bank charges		398,203 2,789,362 331	512,305 2,415,748
		3,187,896	2,928,053
EXCESS OF REVENUE OVER EXPENSES	•	NIL	, NIL
UNRESTRICTED NET ASSETS AT BEGINNING OF YEAR		NIL	NIL
UNRESTRICTED NET ASSETS AT END OF YEAR		\$ NIL	\$ NIL

The accompanying notes are an integral part of these financial statements.

#### BATC COMMUNITY DEVELOPMENT CORPORATION

# Statement of Cash Flows for the year ended March 31, 2011

	<u>2011</u>	<u>2010</u>
CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES Excess of revenues over expenses Add (deduct) items not affecting cash	\$ NIL	\$ NIL
Decrease (increase) in accounts receivable	7,226	7,710
Increase (decrease) in accounts payable	(174,948)	(194,945)
Increase (decrease) in deferred revenues	102,059	86,090
	(65,663)	(101,145)
CASH USED DURING THE YEAR	(65,663)	(101,145)
CASH AT BEGINNING OF YEAR	669,387	770,532
CASH AT END OF YEAR	\$ 603,724	\$ 669,387

The accompanying notes are an integral part of these financial statements.

#### BATC COMMUNITY DEVELOPMENT CORPORATION

#### Notes to Financial Statements March 31, 2011

#### 1. Nature of Operations

The BATC Community Development Corporation was incorporated under The Non-Profit Corporations Act as a membership corporation. The organization is to facilitate the distribution ("allocations") of the the net proceeds derived from the Gold Eagle Casino as mandated by Section 7 of the Framework Agreement and as determined by the board of directors. The net proceeds are alloted to the organization by the First Nation and Metis Relations, a division of the Government of Saskatchewan. The operations commenced in October, 2007.

#### 2. Summary of Significant Accounting Policies.

#### (a) Revenue Recognition

The organization follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which related expenses are incurred. Investment income is recognized as revenue when earned. Revenues received in advance of related expenditures is deferred to the period when the expenditures are incurred.

#### (b) Expense Recognition

Expenses are recognized in the period that they were approved by the board of directors.

#### (c) Income Taxes

As the organization is a non-profit corporation, it is not liable for income taxes on its earnings.

#### (d) Use of Estimates

The preparation of the financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Actual results could differ significantly from those estimates.

#### BATC COMMUNITY DEVELOPMENT CORPORATION

#### Notes to Financial Statements March 31, 2011

#### 3. Financial Instruments

The book value of cash and cash equivalents, accounts receivable, accounts payable and deferred revenue approximates fair value due to the relatively short-term maturities of these instruments.

#### 4. Related Party Transactions

Administration fees are paid to Battlefords Agency Tribal Chiefs Inc. (BATC). BATC is the sole member of the organization and handles all of the administration activities of this organization. Shares in BATC are owned on an equal basis by the five member First Nations.

Accounts receivable includes \$3,265 (2010 - \$2,799) due from BATC.

Allocations includes \$47,274 to BATC and \$618,878 to member First Nations.

Allocations payable includes \$49,159 due to BATC and \$86,997 to member First Nations.

Transactions with related parties are recorded at their exchange amount.

#### 5. Economic Dependence

The organization is dependant on funding from First Nations and Metis Relations.

#### 6. Contingencies

In the current year, the organization received distribution of the 2007 - 2008 first quarter Community Development Corporation payment in the amount of \$947,279 related to the Gold Eagle Casino. It was agreed at this time that if a court directs the Province to make a distribution contrary to the existing agreement, the Province would withhold future payments that would be distributed to BATC CDC for the purpose of complying with the judgement. Recipients of this funding have acknowledged this contingency and have agreed to repay these funds to BATC Community Development Corporation if a distribution contrary to the existing agreement were to take place.

## **Photo Collection**



**Starblanket First Nation**Elders & Youth Sports & Recreation Project



**Peepeekisis First Nation**Sports & Recreation Youth Activities



**Battlefords Union Hospital Foundation Inc.**Tissue Processor



**Bridgefest Committee 2010**Bridgefest 2010—Title Sponsorship

## **Photo Collection—continued**



Onion Lake Cree Nation

Mewasin Youth Center Annual Programming



Muscowpetung Saulteaux First Nation Youth Sports & Recreation



**BATC Athletics** 2011 FSIN Summer Games

Sweetgrass First Nation Treaty Day 2010

#### MANAGEMENT DISCUSSION AND ANALYSIS

The overall vision for the BATC CDC Board of Directors is "through support of catchment area projects, the BATC CDC will provide grants supporting the development of healthy communities." We believe our vision is continually being met. The goals and objectives were met by establishing Core Values as guidelines in determining the operation of the board. Legacy is another Core Value added this year which the Board of Directors feel is significant to our communities and to BATC CDC.

The BATC CDC management continues to send out Call For Proposals to the communities within the catchment areas via fax notices and website, forty-five days prior to application deadline dates. The management team has made itself available to meet with groups to provide more information on our programs, application process, distribution of funds process, etc.

We feel that our efforts have been well received as groups are more familiar with the forms and the process involved and improved quality of applications and proposals.

Follow Up Reporting is beginning to flow smoothly as the process is becoming familiar to grant recipients. Follow up Reports are to be submitted within sixty days of a project's completion date. The management team continues to communicate with recipients to ensure that Follow Up Reports are completed correctly. As the management team is learning, so are the grant recipients, thus improving the submission of follow up reporting in a timely manner.

#### **Strategic Planning**

Our Strategic Planning for 2011-12 began on December 8, 2011 and was approved on March 15, 2011. Within a few months, the BATC CDC Board of Directors will continued into strategic planning for 2012-13. We are proud to present the strategic planning for 2011-12 in this Annual Report. The goals and objectives were met by the management teams' completion of tasks within the timelines set, and report presentations to the BATC CDC Board of Directors.

#### **Organizational Structure**



#### MANAGEMENT DISCUSSION AND ANALYSIS—continued

#### **Operating Procedures**

The BATC CDC has four application deadlines per fiscal year (April 1 – March 31). Forty five days prior to a deadline date, the CDC issues a Call for Proposals notifying the catchment area of the deadline date, how to contact the CDC to obtain an application kit, and for which purposes the funding can be applied for.

Once the deadline has passed and applications received, the BATC CDC Board of Directors have ten business days to hold an allocation meeting to review the applications and allocate funds based on the applications received.

Within two weeks of the allocation meeting, letters are sent out to all applicants advising them of the outcome of their request.

#### Who can Apply

Organizations within Battlefords Agency Tribal Chiefs, Battlefords Tribal Council, File Hills Qu'Appelle Tribal Council as well as independent First Nations located within the BATC CDC catchments and City of North Battleford and Town of Battleford and Secondary areas (located 100 km radius of North Battleford).

- Organizations whose activity falls within the permitted purposes
- Federal and Provincial organizations are NOT eligible to submit applications
- Individuals are NOT eligible to submit applications

#### **Eligible Programs**

Must meet one or more of the following criteria:

- Focus on partnerships between First Nation and Non First Nation Communities
- Focus on Economic Development Initiatives
- Focus on Human Services that improve education, health and well being of children, youth and families
- Where possible, actively involve those to whom the programs and services are to be provided in the development, management and delivery of programs
- Have community involvement in project implementation
- Be preventative in nature and address community identified needs
- Demonstrate cultural sensitivity/awareness, reflecting the input of the community
- Be integrated and coordinated with other community programs and services of a similar nature
- Focus on health initiatives that are early intervention and preventative in nature
- Positive early intervention programs and extensions, additions, or outreach to existing programs
  offering a different service may be considered.

#### **How to Apply**

To receive an application kit, please contact: BATC CDC General Manager 971-104<sup>th</sup> Street

North Battleford, SK S9A 4B2

Tel: 306-446-1400 Fax: 306-446-1308