

Supporting the Development of Healthy Communities





# Annual Report 2012-2013



## **TABLE OF CONTENTS**

Vision, Mission, Core Values	Page 4
Background	Page 5
Chair's Message	Page 5—6
Staff	Page 7
Board of Directors	Page 8
Grant Recipient List 2012-2013	Page 9—11
Testimonials	Page 12—13
Photo Collection	Page 14—15
Auditor's Report and Financial Statements March 31, 2013	Page 16—27
Strategic Plan 2013 –14	Page 28
Management Discussion and Analysis	Page 29—30





# **VISION**

BATC Community Development Corporation will provide grants through support of catchment area projects for the development of healthy communities.

# **MISSION**



BATC Community Development Corporation distributes a portion of casino proceeds to communities, in compliance with the Gaming Framework Agreement and Core Values.

# **CORE VALUES**



Good Governance Practice
Communication
Improve Quality of Life
Respect for Culture
Sharing
Legacy



# **BACKGROUND**

Battlefords Agency Tribal Chiefs Inc. was formally created through a signing ceremony in March 2007, and it consisted of membership from Ahtahkakoop, Moosomin, Red Pheasant, Sweetgrass, & Young Chippewayan First Nations. The development of the new Tribal Council partnership required a commitment from the member First Nations, Aboriginal Affairs and Northern Development Canada, and the Federation of Saskatchewan Indian Nations' (FSIN) Chiefs in Assembly, to begin the process of representing First Nations on a variety of First Nations issues. In April of 2009, Saulteaux First Nation joined as the sixth member of Battlefords Agency Tribal Chiefs, Inc.

Under the 2007 Gaming Framework Agreement review process, the Battlefords Agency Tribal Chiefs Inc. accepted the responsibility of administering and managing 25% of the Gold Eagle Casino profits through the establishment of BATC Community Development Corporation. This responsibility was granted by the FSIN Chiefs in Assembly and subsequently the FSIN and the Province of Saskatchewan signed the 2007 Amending Agreement on June 11, 2007.

The Battlefords Agency Tribal Chiefs is committed to distributing funding through a fair and equitable process that is accountable and transparent to the members, through full disclosure of grants.

# **CHAIR'S MESSAGE**



The Board of Directors is pleased to present the 2012- 2013 Annual Report of BATC Community Development Corporation (BATC CDC). This report is distributed annually to our catchment area offices, to all First Nations in Saskatchewan and to the FSIN office. Beginning last year the distribution now includes the provincial ministry offices, the MLA offices and the MP offices within Saskatchewan. It is also available to view on the BATC website.

A total of \$3,750,770 was distributed to 158 projects from April 1, 2012 to March 31, 2013. It's been another successful year in providing support to the communities within our catchment area. The category which received the most funding for projects is Senior and Youth Programs, which meets the goals and

objectives of our Core Values; Improve the Quality of Life, and Culture. We feel we are improving the quality of life for our youth by funding project that keep them active in sports & culture and keeping our culture alive by funding programs where our elders can continue teaching our ways.

A major event funded partially by BATC CDC this year was the BATC Saskatchewan First Nations Winter Games which were held in Saskatoon from April 7 -13, 2012. Battlefords Agency Tribal Chiefs are commended for hosting a very successful event. Another major project for BATC CDC was providing funding to the City of North Battleford to name the main stage of the Dekker Centre for the Performing Arts the: Gordon Tootoosis Memorial Stage. This was our opportunity to honor the legacy of the Late Gordon Tootoosis and also to show support and pride to his family.

Prior to the Living Sky Casino operating, File Hills Qu'Appelle Tribal Council (FHQTC) was always a member of the BATC CDC catchment area. When the Living Sky Casino began operations, FHQTC became the host tribal council and they



## The same

## CHAIR'S MESSAGE—continued

formed the Living Sky Community Development Corporation (LSCDC). Unfortunately the LSCDC has not received funding due to low revenues of the casino, so the other CDC's across the province pooled together funds to ensure that the member bands of FHQTC aren't excluded from any casino revenues. Sharing is one of the core values of BATC CDC and we've definitely met that goal.

The Board of Directors along with the management team continue to ensure the processes within BATC CDC are in compliance with the Gaming Framework Agreement, the BATC CDC Policy and Operating Procedures Manual, and are in accordance with the Canadian Generally Accepted Accounting Standards for non-profit organizations.

Our strategic planning is a very simple process as we feel the plan that was developed several years ago works for our mandate. We do a yearly review and update as required.

The management staff recruited a new employee this year. Virginia Nicotine is the administrative assistant for BATC CDC and she has become a valuable member of the team. Management continually updates the Board of Directors quarterly on budgets, grant reports, and reports on the promotion of BATC CDC's provisions to the surrounding communities.

We continue to convey our appreciation to the Gold Eagle Casino and their customers, as our funding is provided through a portion of the casino's revenue. The revenue provided allows us to give back to our surrounding communities.

## Neil Sasakamoose, Chair

**BATC Community Development Corporation** 









## **BATC CDC STAFF**



General Manager



Administrative Assistant



## **BATC STAFF (FINANCE)**



Director of Finance, BATC



Finance Clerk, BATC







# A STATE

## **BOARD OF DIRECTORS (AS AT MARCH 31, 2013)**



City of North Battleford



Ahtahkakoop First Nation



**Red Pheasant Cree Nation** 



Onion Lake Cree Nation



Saulteaux First Nation



Sweetgrass First Nation



**Battlefords Agency Tribal Chiefs** 





Stoney Knoll First Nation



Thunderchild First Nation



Town of Battleford

Missing:

**Councillor Bernice Moosomin** 

Moosomin First Nation





# **2012-2013 BATC CDC GRANT RECIPIENTS**

Organization	Project Name	Gra	nt Amount
Ahtahkakoop Cree Nation	Hall Payment	\$	144,000.00
Ahtahkakoop Cree Nation	Grader Payment	\$	49,900.00
Ahtahkakoop Cree Nation	BATC U19 Soccer Tournament	\$	8,250.00
Ahtahkakoop Cree Nation	Ahtahkakoop Youth Recreation	\$	143,000.00
Ahtahkakoop Cree Nation	Ahtahkakoop Youth Recreation	\$	5,064.18
Chief Big Bear Nation	Water Treatment & Renovations	\$	16,462.24
Chief Big Bear Nation	Chief Big Bear Renovations	\$	3,230.16
Battle River Horse Club	PIRA Finals Rodeo	\$	10,000.00
Little Pine First Nation Day Care	Daycare Renovations	\$	11,200.00
Little Pine First Nation	Fitness Center	\$	6,500.00
Little Pine First Nation	LPFN Days of Thunder 2012	\$	40,000.00
Chief Little Pine School	Chief Little Pine Grads 2012	\$ \$	1,500.00
Little Pine First Nation Little Pine First Nation	Post Secondary Laptops 2012-13 Little Pine Fitness Centre	\$ \$	11,555.08
Little Pine First Nation	Little Pine Minor Sports & Rec	\$	60,000.00 24,949.40
Lucky Many Cree Nation	Lucky Man Cultural Development & Wellness	\$	17,987.04
Moosomin First Nation	Moosomin Winter Games Project 2012	\$	71,000.00
Moosomin First Nation	Moosomin Fire Protection/Equipment Project	\$	15,102.49
Moosomin First Nation	Moosomin Public Work Dept	\$	40,000.00
Moosomin First Nation	BATC U19 Soccer Tournament	\$	7,800.00
Moosomin First Nation	Moosomin Band Hall	\$	50,234.03
Mosquito First Nation	Fencing Project	\$	68,417.97
Mosquito First Nation	Memorial Soccer & Cultural Camp	\$	20,000.00
Mosquito First Nation	Upgrading Ball Fields & Funeral Costs	\$	57,166.75
Onion Lake Cree Nation	Honouring of Mothers & Fathers	\$	18,600.00
Onion Lake Cree Nation	Community Support Services	\$	55,858.00
Onion Lake Cree Nation	15th Annual ATV/UTV Rally	\$	10,000.00
Onion Lake Cree Nation	Onion Lake Cree Nation Archery Group	\$	20,000.00
Onion Lake Cree Nation	Cadets Program	\$	15,000.00
Onion Lake Cree Nation	Cannepatatoe Wellness Trip	\$	5,000.00
Onion Lake Cree Nation	Onion Lake Dance Troupe	\$	28,000.00
Onion Lake Cree Nation	Onion Lake Community Recreation Sports Program	\$	12,700.00
Onion Lake Cree Nation	Onion Lake Handicap Van Transportation	\$	150,000.00
Onion Lake Cree Nation	Onion Lake Men's Soccer Association	\$	10,000.00
Onion Lake Cree Nation	Child & Youth Care Home	\$	35,000.00
Onion Lake Cree Nation	FSIN Golf	\$	4,000.00
Onion Lake Cree Nation	OLCN Arts & Crafts	\$	12,000.00
Onion Lake Cree Nation Onion Lake Cree Nation	Community Entrepreneur's Initiative	\$	25,000.00
Onion Lake Cree Nation	Walk 4 Justice	\$	5,000.00
Onion Lake Cree Nation	Community Buildings & Parks Onion Lake Men's & Women's Volleyball	\$ \$	25,000.00 10,000.00
Onion Lake Cree Nation	Onion Lake Youth Gathering	\$	2,500.00
Onion Lake Cree Nation	Social Development Reinvestment Liaison Project	\$	25,000.00
Onion Lake Cree Nation	Leonard's Oilfield Program	\$	13,000.00
Onion Lake Cree Nation	Eagles Senior Recreation Hockey Team	Ś	10,000.00
Onion Lake Cree Nation	Onion Lake Border Queens Hockey Club	\$	10,000.00
Onion Lake Cree Nation	K & K Sandblasting	\$	10,000.00
Onion Lake Cree Nation	Onion Lake Minor Hockey	\$	60,000.00
Onion Lake Cree Nation	Hair Replacement Treatment Project	\$	2,992.00
Onion Lake Cree Nation	NDN Hockey	\$	10,000.00
Onion Lake Cree Nation	Small Business Support Services Project	\$	8,700.00
Onion Lake Cree Nation	Cowboy Society Program	\$	4,000.00
Onion Lake Cree Nation	Community Hand Game Tournament	\$	5,000.00
Onion Lake Cree Nation	Christmas Tree Fund Program	\$	11,904.00
Onion Lake Cree Nation	Waskewitch Catering & Delivery	\$	10,000.00
Onion Lake Cree Nation	Onion Lake Junior Chief & Council	\$	9,950.00
Onion Lake Cree Nation	East Central Café Upgrades	\$	10,000.00
Onion Lake Cree Nation	2013 Gospel Youth Conference	\$	12,150.00
Poundmaker Cree Nation	Veteran's Hall - Repairs & Maintenance	\$	30,000.00
Poundmaker Cree Nation	BATC Athletics - U19 Soccer Tourney	\$	4,200.00
Poundmaker Cree Nation	Community Activities  Christmas Wellness Colebration	\$ c	88,000.00
Poundmaker Cree Nation Red Pheasant First Nation	Christmas Wellness Celebration Winter Games 2012/Sports & Rec	¢	60,283.69 35,000.00
ned Fileasant Filst Nation	Willer Sallies 2012/3ports & Net	ڔ	33,000.00





## 2012-2013 BATC CDC GRANT RECIPIENTS—continued

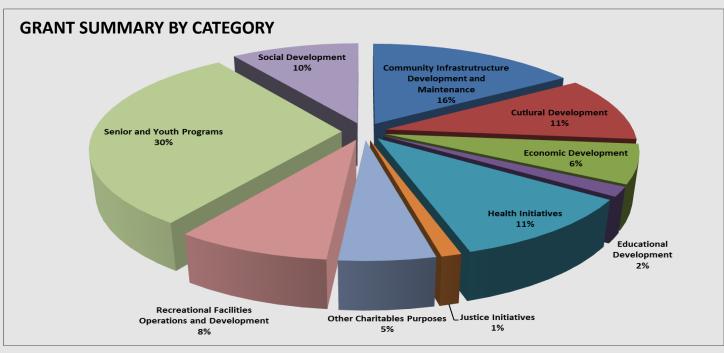
Dad Dhassart First Nation	FCINI Hardrey Townson and	۲.	0.000.00
Red Pheasant First Nation	FSIN Hockey Tournament	\$	8,000.00
Red Pheasant First Nation	RP Hockey Team - Travel FSIN Tournament	\$	4,500.00
Red Pheasant First Nation	AFN Assembly	\$	4,960.16
Red Pheasant First Nation	Calgary Ec. Dev. Trip	\$	15,000.00
Red Pheasant First Nation	Sports & Recreation Travel	\$	3,500.00
Red Pheasant First Nation	Sports & Recreation Co-ordinator	\$	6,000.00
Red Pheasant First Nation	Economic Development Project	\$	9,900.00
Red Pheasant First Nation	FSIN Soccer	\$	5,520.00
Red Pheasant First Nation	Community Projects	\$	84,590.26
Red Pheasant First Nation	Water Truck Upgrade / Soccer Camp	\$	11,500.00
Red Pheasant First Nation	FSIN Fall Assembly	\$	22,519.00
Red Pheasant First Nation	2002 Econoline Van	\$	5,500.00
Red Pheasant First Nation	INFR Rodeo Contestant	\$	3,500.00
Red Pheasant First Nation	Awareness Week 2012	\$	3,300.00
Red Pheasant First Nation	2012 Youth Fair Bracelets	\$	8,400.00
Red Pheasant First Nation	Christmas Celebration	\$	19,600.00
Saulteaux First Nation	2012 Treaty Celebrations	Ś	11,253.50
Saulteaux First Nation	2012 Sports Day	\$	18,000.00
Saulteaux First Nation	Elders Retreat 2012	\$	25,000.00
Saulteaux First Nation	Community Buildings - Surveillance Cameras	\$	58,000.00
Sweetgrass First Nation	Core Clean Up	\$	5,785.00
		ې خ	•
Sweetgrass First Nation	Fire Protection	\$ \$	25,000.00
Sweetgrass First Nation	Governance	\$	32,500.00
Sweetgrass First Nation	Organizational & Capacity Development in		
	Management & Administration	\$	38,500.00
Sweetgrass First Nation	Pasture Enhancement 2012	\$	18,214.33
Sweetgrass First Nation	Security Systems	\$	15,000.00
Sweetgrass First Nation	Community Buildings Maintenance	\$	8,000.00
Sweetgrass First Nation	School Sports Equipment	\$	5,076.76
Sweetgrass First Nation	Fire Protection Phase II	\$	10,694.88
Sweetgrass First Nation	Core Clean Up Phase II	\$	3,922.00
Sweetgrass First Nation	Governance Phase II	\$	500.00
Sweetgrass First Nation	Pasture Enhancement 2012 Phase II	\$	20,000.00
Sweetgrass First Nation	Organizational & Capacity Development in		
3	Management & Admin Phase II	\$	17,823.57
Thunderchild First Nation	46th Annual Thunderchild First Nation2012 Powwow	\$	100,000.00
Young Chippewayan First Nation	Band Governance Costs	\$	1,459.00
Young Chippewayan First Nation	Band Operation - Governance	\$	8,000.00
BATC Athletics	BATC Athletics	\$	3,000.00
Battle River Archers	2012 Outdoor Provincial Archery Championship	\$	6,000.00
Battlefords Boys and Girls Club	Battlefords Boys and Girls Club Operational Funding	ć	20,000.00
Battlefords Concern for Youth	Outreach Van Replacement	\$	-
			27,432.90
Battlefords Minor Softball Association	2012 Bantam Provincial Femail Championships	\$	1,000.00
Battlefords Union Hospital Foundation Inc	WHBC Medical Equipment	\$ \$	50,000.00
Battlefords Urban Aboriginal Council Inc	National Aboriginal Day Celebration	\$	1,000.00
BridgeFest 2012/Battlefords United Way	BridgeFest 2012	\$	24,000.00
BTC Health Services	TRC Community Healing - North Battleford	\$	10,000.00
Catholic Family Services	Family Support Services	\$	25,000.00
City of North Battleford	Greater Battlefords Marketing	\$	25,000.00
Fin Island Trail Run Organizing Committee	Fin Island Trail run	\$	835.00
Gold Eagle Casino	Sakicawasihk Pow wow	\$	10,000.00
JP II Be The Change/Challenge Day	Challenge Days	\$	1,000.00
McKitrick Community School	McKitrick Get Fit!	\$	1,000.00
North Battleford Golf & CC	Donate to Irrigate	\$	20,000.00
North Battleford Library	Aboriginal Storytelling Celebration	\$	1,500.00
Portage Vocational Society Inc	Vocational Training	\$	1,000.00
Schools: Living Sky/Light of Christ	We Day Alberta	\$	6,000.00
Town of Battleford	Opera House / Town Hall Project	\$	75,000.00
Battlefords Boys and Girls Club	New Building Project	\$	50,000.00
Family - Dream to Reality	Initial Non-Profit Set Up	s	700.00
Empty Stocking Fund	Empty Stocking Fund (Food Bank)	Ś	10,000.00
City of North Battleford	The Gordon Tootoosis Memorial Stage at the Dekker	Y	10,000.00
c.c., c. Horar battleford	Centre of Performing Arts	\$	250,000.00
	Centre of Lettorning Arts	۲	230,000.00





## 2012-2013 BATC CDC GRANT RECIPIENTS—continued

Holy Family School	Aboriginal Cultural Awareness	\$ 1,000.00
Battleford & Area Sexual Assault Centre	2B Boys	\$ 2,000.00
Battlefords Indian & Metis Friendshsip Centre	Emergency Shelter for Homeless People	\$ 22,000.00
Village Centre Childcare Inc.	Village Courtyard & Playground	\$ 5,000.00
BUH Foundation Inc.	Festival of Trees	\$ 4,950.00
Svoboda Dance Festival Association	Svoboda Dance Festival	\$ 2,000.00
Battlefords Victim Services	Partnering in Hope 4	\$ 5,000.00
BATC Athletics	Fieldhouse Community Sports Programming	\$ 30,000.00
City of North Battleford, Centennial Committee	Centennial Committee - Winter Carnival	\$ 5,000.00
City of North Battleford, Parks & Recreation	Fitness Equipment for the New Fieldhouse	\$ 25,000.00
Dekker Centre for the Performing Arts	Sound & Lighting Equipment	\$ 6,872.01
Ecole Monseigneur Blaise Morand	First Nations Cultural Awareness	\$ 1,500.00
John Paul II Collegiate	Aboriginal Cultural Development	\$ 1,500.00
Midwest Food Resources Project Inc.	Increase Food Security/Sovereignty	\$ 15,000.00
Town of Battleford	Opera House / Town Hall Project	\$ 25,000.00
City of North Battleford	AED Purchase	\$ 10,245.00
Battlefords Indian & Metis Friendshsip Centre	Emergency Shelter for Homeless People	\$ 13,000.00
Battlefords & Area Sexual Assult Center Inc.	12th Annual Spring Fair & Trade Show	\$ 4,800.00
Battlefords family Health Centre	Battlefords Family Health Center Community Garden 2013	\$ 10,000.00
Battlefords Union Hospital Foundation Inc.	ICU & ER Equipment	\$ 55,674.91
Battlefords Scuba Community	Introductory Scuba Safety	\$ 14,690.00
Dekker Centre for the Performing Arts	Theatre Summer Camp	\$ 19,500.00
North West Career Development Partnership	Growing The Entrepreneurial Spirit	\$ 3,970.00
Portage Vocational Society Inc.	Greenhouse Project	\$ 1,500.00
River West District for Sport,	Battlefords Youth Directory	
Culture & Recreation		\$ 800.00
Town Of Battleford	Opera House/ Town Hall Project	\$ 25,000.00
Battlefords Community Players	Battlefords Community Players Building Project	\$ 25,954.00
File Hills Qu'Appelle Tribal Council	FN Community Initiatives 2012 -13	\$ 300,000.00
FHQTC Sports Department	Saskatchewan First Nations Winter Games 2012	\$ 30,000.00
Northwest Professional Services	Team BTC Winter Games	\$ 17,000.00
Onion Lake Cree Nation	Winter Games Program 2012	\$ 28,000.00
Ratushniak Elementary School	Aboriginal Cultural Awareness	\$ 1,000.00
Elks Theatre Club	Digital Conversion of Projector	\$ 10,000.00
Cando Travel Club	Travel for Low Income/At Risk Youth	\$ 6,500.00
Canine Action Project	Canine Action Project	\$ 5,670.00
	TOTAL GRANTS FOR 2012-13	\$ 3,750,769.31





## **TESTIMONIALS**

Late this spring the Nursing Manager for the Emergency Department (ER), Chris Etcheverry, popped his head into the Foundation office and announced, "Well girls, the new ventilator that BATC CDC's last grant just purchased has saved its first life a couple of day s ago. Without that the patient would likely not have survived," and with that pronouncement he turned and left...and left all of us in the office staring at each other in amazement at the force of emotion those two sentences aroused in us. Thank you BATC CDC....your passion and commitment to this community's health care was instrumental in saving someone's life—in saving the first life.

BATC Community Development Corporation's 2013 grant of \$50,000 purchased a child/adult ventilator (provides the mechanism of breathing for a patient who can no longer breath on their own, or inadequately maintain blood oxygen levels to sustain life) for the ER and a bronchoscope and forceps for the Intensive Care Unit.

Claudette McGuire, Executive Director, BUH Foundation Inc.



Pictured is pediatrician Dr Anees and ER Nursing Manager Chris Etcheverry with the new child/adult ventilator in ER's Trauma Room

Gold Eagle Casino was honoured to host the 2013 Sakicawasihk Pow Wow in the Battlefords area. This event attracted many veterans, spectators, elders, and competitors from across the U.S.A and Canada. Our way of life was expressed through song and dance and created cultural awareness within our community. BATC CDC's contribution helped make this year's event a huge success.

Kelly Atcheynum—General Manager, Gold Eagle Casino

The Battlefords and Area Sexual Assault Centre is a not for profit agency which provides free confidential counselling to survivors of sexual assault/abuse, be it recent or in the past. We also provide prevention education presentations and awareness to schools and community members in and around the Battlefords area.

The Centre's annual major fundraiser is our; "Under the Rainbow" Spring Fair and Trade Show. BATC has been a major support to our agency for many years and without the grant that we received, I do not think that we would not be able to have our fundraiser be as successful as it has been. A lot of time and effort gets put into preparing for our fundraiser so that we can provide a Spring Fair and Trade show that attracts as many people as possible; due to the 35 exhibitor tables and silent auction items. BATC makes it possible for our Centre to host a memorable Spring Fair and Trade show so that our Centre can raise the funds that we need to continue to provide the valuable services that we do.

Thank you!!

Nicole Whitton—Executive Director, Battlefords and Area Sexual Assault Centre



# TESTIMONIALS—continued

Thank you to BATC for the support and the CDC grant for making this hockey camp a success; Sylvan Lake Hockey School 2013 where 25 athletes participated. I would also like to thanks BATC for the continuous support for our young athletes. Thank-you!

Councillor Serinda Baptiste , Little Pine First Nation

"WOW, I wasn't expecting this amazing equipment" is a comment heard often at the NATIONSWEST Field House .With the generous donation from BATC CDC the NATIONSWEST Field House was able to purchase 3 weight and 3 cardio machines, that have been placed on the third floor track area allowing our visitors access to top of the line fitness equipment. The funds also helped purchase 3 AED machines (Automated External Defibrillators) to ensure the safety and well being of all our Patrons. Your contributions to the NATIONSWEST Fieldhouse, and to the health and well being of our community is greatly appreciated.

Staff of the NATIONSWEST Fieldhouse

On behalf of Onion Lake Cree Nation, we would like to say another special thank you to BATC Community Development Corporation and Gold Eagle Casino of North Battleford for their financial contributions to our community projects/programs.

Onion Lake Cree Nation continuously seeks all financial avenues to provide support to its local membership with their community projects and programs when Band funding is not available. These projects/programs vary from medical support, recreational programming, youth programs, to community based events. Within the past two years, Onion Lake Cree Nation has successfully provided financial and administrative support to approximately 75 community projects/programs. Without the contributions from BATC and Gold Eagle Casino, these would not have been made possible. Once again, we would like to thank the BATC Community Development Corporation and Gold Eagle Casino for their financial contribution to our community.

Gloria Waskewitch—Business Development, Onion Lake Cree Nation

On behalf of the City of North Battleford, I am very happy to inform you that the grants received for the CU Plex have allowed our staff the opportunity to provide innovative, safe and accessible programs to many people in our community. From specialized Hydro Ryder Aqua Fit bikes, Field House equipment and AED machines throughout all four building components!

I would like to thank the BATC CDC Board of Directors and Staff for providing a smooth and easy application process, and their informative assistance along the way! Thank You!

Bill Samborski—General Manager of Facilities, City of North Battleford

Although our project has been somewhat continuous or in stages, the funding provided to the Town of Battleford from BATC CDC has greatly assisted in the work that has been done to date on the Opera House Town Hall Project. We are very fortunate to receive this funding and Thank BATC CDC.

Sheryl Ballendine—Administrator, Town of Battleford



# AND RE

## **PHOTO COLLECTION**



**CU Plex** 

Gordon Tootoosis Memorial Stage



Li-----ill D----W-----

Sakicawaysihk Pow Wow 2013



**Gold Eagle Casino** 

Sakicawaysihk Pow Wow 2013



BATC Saskatchewan First Nations Winter Games 2012

Opening Ceremonies





## **PHOTO COLLECTION—continued**









BATC Saskatchewan First Nations Winter Games 2012

Round Dance





BATC COMMUNITY DEVELOPMENT CORPORATION
AUDITOR'S REPORT AND FINANCIAL STATEMENTS
Year Ended March 31, 2013



#### Management's Responsibility

To the Directors of BATC Community Development Corporation:

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian accounting standards for not-for-profit organizations. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The board is composed of elected officials who are not employees of the corporation. The board is responsible for overseeing management in the performance of its financial reporting responsibilities. The board fulfills these responsibilities by reviewing the financial information prepared by the administration and discussing relevant matters with external auditors. The board is also responsible for recommending the appointment of the corporation's external auditors.

Holm Clements Kwong Svenkeson Raiche, an independent firm of chartered accountants, is appointed by the board to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the board and administration to discuss their audit findings.

Date July 31, 2013

Whitecost



### Chartered Accountants

1321 -101st Street North Battleford, Saskatchewan S9A 0Z9 Telephone: (306) 445-6291 Facsimile: (306) 445-3882 Email: info@jhsca.ca

#### INDEPENDENT AUDITOR'S REPORT

To the Directors of BATC Community Development Corporation:

We have audited the accompanying financial statements of BATC Community Development Corporation, which comprise the statement of financial position as at March 31, 2013 and the statements of operations, changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of BATC Community Development Corporation as at March 31, 2013, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Holm Clements Kwong Svenkeson Raiche

North Battleford, Saskatchewan July 31, 2013

Chartered Accountants





### Chartered Accountants

1321 – 101st Street North Battleford, Saskatchewan S9A 0Z9 Telephone: (306) 445-6291 Facsimile: (306) 445-3882 Email: info@jhsca.ca

#### INDEPENDENT AUDITOR'S REPORT

To the Province of Saskatchewan

We have audited BATC Community Development Corporation's compliance as at March 31, 2013 with the criteria establishing the adherence to allocation rules and procedures described in sections 7.5 and 7.10 of the 2002 Gaming Framework Agreement with the Province of Saskatchewan, dated June 11, 2008, and as interpreted in the development of the Distribution of Funds policies developed by the organization.

Management's Responsibility for Compliance with the Agreement

Management is responsible for the compliance with the criteria established by the provisions of the agreement and for such internal control as management determines is necessary to ensure such compliance.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance with sections 7.10 and 7.5 of the agreement based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the organization complied with the terms of the agreement.

An audit involves performing procedures to obtain audit evidence about the organization's compliance with the agreement. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of compliance, whether due to fraud or error. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall compliance with the agreement.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, BATC Community Development Corporation was in compliance, in all material respects, with the criteria established in sections 7.5 and 7.10 of the 2002 Gaming Framework Agreement.

The supplementary information contained in the accompanying schedule is presented for purposes of additional information to the membership and does not form part of the financial statements. The schedule has not been audited other than in the course of our audit of the financial statements to the extent necessary to allow us to render an opinion thereon.

North Battleford, Saskatchewan July 31, 2013

Holm Clements Kwong Svenkeson Kaiche
Chartered Accountants





## BATC COMMUNITY DEVELOPMENT CORPORATION

## Statement of Financial Position March 31, 2013

			2013	 2012
	ASSETS			
CURRENT Cash Accounts receivable		\$	1,066,006 _1,700	\$ 659,188 3,265
		<u>\$</u>	1,067,706	\$ 662,453
	LIABILITIES			
CURRENT Allocations payable Deferred revenue		\$	458,223 609,483	\$ 523,617 138,836
	NET ASSETS		1,067,706	662,453
UNRESTRICTED		_	-	
		\$	1,067,706	\$ 662,453

On behalf of the Board

Director

Director

See notes to financial statements



## BATC COMMUNITY DEVELOPMENT CORPORATION

## Statement of Operations Year Ended March 31, 2013

		2013	2012
REVENUE First Nations and Metis Relations Interest income	\$	4,401,572 3,345	\$ 3,210,691 1,578
		4,404,917	3,212,269
EXPENSES Administration fees		670 411	527 424
Administration fees Allocations Bank charges		678,411 3,726,120 386	537,434 2,674,512 323
	_	4,404,917	3,212,269
EXCESS OF REVENUE OVER EXPENSES	\$	-	\$ =



## BATC COMMUNITY DEVELOPMENT CORPORATION

## Statement of Changes in Net Assets Year Ended March 31, 2013

	2	2013	2012
NET ASSETS - BEGINNING OF YEAR	\$	-	\$ a=
Excess of revenue over expenses		=	
NET ASSETS - END OF YEAR	\$	-	\$ -



## BATC COMMUNITY DEVELOPMENT CORPORATION

## Statement of Cash Flows Year Ended March 31, 2013

	2013	2012
OPERATING ACTIVITIES  Cash receipts from grants Cash paid to suppliers and allocations Interest received	\$ 4,873,783 (4,470,310) 3,345	\$ 3,161,988 (3,108,102) 1,578
INCREASE IN CASH FLOW	406,818	55,464
CASH - BEGINNING OF YEAR	 659,188	603,724
CASH - END OF YEAR	\$ 1,066,006	\$ 659,188
CASH AND CASH EQUIVALENTS CONSIST OF: Cash	\$ 1,066,006	\$ 659,188



### BATC COMMUNITY DEVELOPMENT CORPORATION

## Notes to Financial Statements Year Ended March 31, 2013

#### 1. Nature of the business

BATC (Battleford Agency Tribal Chiefs) Community Development Corporation was incorporated under *The Non-Profit Corporations Act* of Saskatchewan as a membership corporation. The organization is to facilitate the allocations of net proceeds derived from the Gold Eagle Casino as mandated by Section 7 of the Framework Agreement and as determined by the board of directors. The net proceeds are allotted to the organization by the First Nation and Metis Relations, a division of the Government of Saskatchewan. The operations commenced in October, 2007.

#### 2. Significant accounting policies

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations. Outlined below are those policies the organization considered particularly significant.

#### Cash and cash equivalents

The organization's policy is to disclose bank balances under cash and cash equivalents, including bank overdrafts with balances that fluctuate frequently from being positive to overdrawn, bank lines of credit and term deposits with a maturity period of three months or less from the date of acquisition. Term deposits that the organization cannot use for current transactions because they are pledged as security are also excluded from cash and cash equivalents.

#### Income taxes

The corporation qualifies as a non-profit organization as defined in the *Income Tax Act* and, as such, it is exempt from income taxes.

#### Revenue recognition

BATC Community Development Corporation follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Revenues received in advance of related expenditures is deferred to the period when the expenditures are incurred.

Investment income is recognized as revenue when earned.

(continues)



### BATC COMMUNITY DEVELOPMENT CORPORATION

## Notes to Financial Statements Year Ended March 31, 2013

### 2. Significant accounting policies (continued)

#### Measurement uncertainty

When preparing financial statements according to Canadian accounting standards for not-for-profit organizations, management makes estimates and assumptions relating to:

- · reported amounts of revenue and expenses
- · reported amounts of assets and liabilities
- disclosure of contingent assets and liabilities.

Estimates are based on a number of factors including historical experience, current events and actions that the organization may undertake in the future, and other assumptions that management believes are reasonable under the circumstances. By their nature, these estimates are subject to measurement uncertainty and actual results could differ.

In particular, significant estimates include estimates for incomplete or cancelled projects and/or surplus funds from completed projects to be returned to the organization. Due to the difficulty in estimating possible returned allocations, there has been no estimate made in the records for possible returned allocations. During the year, there were \$5,029 (2012 - \$60,682) in amounts returned to the organization to be reallocated.

#### 3. Related party transactions

The organization paid administration fees to Battleford Agency Tribal Chiefs Inc. (BATC Inc.) totalling \$678,411 (2012 - \$537,434) for all administration activities related to its operations. BATC Inc. is the sole member of the organization and BATC Inc. shares are owned by five member First Nations.

Accounts receivable includes \$1,700 (2012 - \$3,265) due from BATC Inc.

Allocations expense includes \$33,000 (2012 - \$180,000) paid to BATC Inc. and \$1,127,599 (2012 - \$805,937) to member First Nations, of which \$300 (2012 - \$22,454) and \$154,452 (2012 - \$112,075) are included in allocations payable to BATC Inc. and member First Nations, respectively.

Transactions with related parties are recorded at their exchange amount.

#### 4. Financial instruments

The organization is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the organization's risk exposure and concentration as of March 31, 2013.

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The organization is exposed to this risk mainly in respect of its receipt of funds from its grants and accounts payable.

#### 5. Economic dependence

The organization is dependant on the funding from First Nations and Metis Relations, a division of the Government of Saskatchewan.



## BATC COMMUNITY DEVELOPMENT CORPORATION

Notes to Financial Statements Year Ended March 31, 2013

### 6. Contingent liability

In the year ended March 31, 2011, the organization received and distributed funds relating to 2007 - 2008 first quarter Community Development of Gold Eagle Casino totaling \$947,279. It was agreed at the time that if the court directs the Province to make distributions contrary to the existing agreement and allocation, the Province would withhold future payments that would be distributed to BATC Community Development Corporation for the purpose of complying with the judgment of the court. Recipients of this funding have been informed and have acknowledged this contingency and have agreed to repay these funds to BATC Community Development Corporation if a distribution contrary to the existing agreement were to take place. There has been no subsequent activity in this regard and no provision for possible adjustment has been included in these financial statements.

### 7. Comparative figures

Certain accounts in the prior year financial statements have been reclassified for comparative purposes to conform with the presentation in the current year financial statements.

The comparative figures for the year ended March 31, 2012 were audited by another firm of chartered accountants.



## BATC COMMUNITY DEVELOPMENT CORPORATION

Schedule of Salaries, Honoraria and Travel Expenses and Other Remuneration
Elected or Appointed Officials
Year Ended March 31, 2013

Name	Position	Months	Honoraria	Other	Total	Travel
Elected Officials						
		5.2			2 1000	
Larry Ahenakew	Chief/CDC Board	12	\$ 4,900	\$ -	\$ 4,900	\$ 2,148
Stewart Baptiste	Chief/CDC Board	12	7,700	=	7,700	1,856
Don Buglas	CDC Board	12	3,250	-	3,250	124
Wallace Fox	CDC Board	12	750	-	750	586
Elliot Kahpeaysewat	Chief/CDC Board	6	2,400	~	2,400	843
Derek Mahon	CDC Board	3	750	~	750	·
Bernice Moosomin	CDC Board	5	1,400	-	1,400	282
Velma Night	Chief/CDC Board	12	5,200	(#)	5,200	1,668
Don Pooyak	CDC Board	5	1,650	=	1,650	363
Quenton Swiftwolfe	CDC Board	1,	250	=	250	40
Garth Walls	CDC Board	8	1,500	*	1,500	=
Delbert Wapass	CDC Board	12	1,975	=	1,975	524
Ben Weenie	Chief/CDC Board	12	4,100		4,100	845
Lori Whitecalf	Chief/CDC Board	12	5,250	-	5,250	833

Holm Clements Kwong Svenkeson Raiche

## BATC COMMUNITY DEVELOPMENT CORPORATION

Schedule of Salaries, Honoraria and Travel Expenses and Other Remuneration Unelected or Senior Officials  $\underline{Year\ Ended\ March\ 31,2013}$ 

Name	Position	Months	Salary	Honor	aria	Other		Total	1	Travel
N. 71 G 1	GEO. 1E	10	ф	ф 2	000	Ф	Ф	2.000	ф	0.00
Neil Sasakamoose	CEO and Executive Director	12	5 -	\$ 3	,000	\$ -	\$	3,000	\$	869
Vivian Whitecalf	CDC Director	12	58,772		E	4,7	07	63,479		4,808





# STRATEGIC PLAN FOR 2013-014—GOALS & OBJECTIVES

<b>Good Governance Practice</b>			
<u>Objective</u>	Goal	<u>Time</u>	<u>Measurement</u>
Having good policies	Review once yearly	ongoing	Resolution receiving report and update as necessary
Effective management team	Evaluation	Mar 31, 2014	Management regular reporting to board
Having Effective Board	Audit	Jul 31, 2013	Auditor's management letter
Accountability/Transparency	Audit	Jul 31, 2013	Audited Financial Statements Feedback
	Grant Recipient List for 2012-13	Sept 30, 2013	Newspaper supplement
	Distribution of Annual Report	Aug 31, 2013	Annual Report Feedback
Compliant with GFA	Required Reporting	Aug 31, 2013	Meet FNMR reporting timeline
Communication			
<u>Objective</u>	Goal	<u>Time</u>	Measurement
Create public awareness of CDC	Have information booth at Treaty Days in catchment area	May – Jun 2013	Reporting
	Grant Recipient List for 2012-13	Sept 30, 2013	Newspaper supplement
	Distributing Annual Report	Aug 31, 2013	Annual Report
	Website Updates	Apr 1/13 – Mar 31/14	Website Visits
Branding	Public Information Sessions	3-4/year	Reporting
	Promote and Publicize	Sept 30, 2013	Have brochures printed and available
	Photos – Cheque Presentations	When possible	Reporting
Improve Quality of Life			
<u>Objective</u>	Goal	<u>Time</u>	Measurement
Provide economic development opportunities for communities	Call for Proposals	Apr 1/13 – Mar 31/14	Reporting on each of projects completion, etc.
Supporting Youth	To assist individual youth when funds are available	Apr 1/13 – Mar 31/14	Reporting on each of projects completion, etc.
Respect for Culture			
<u>Objective</u>	Goal	<u>Time</u>	Measurement
Supporting Culture	Enable projects that promote culture	Apr 1/13 – Mar 31/14	Yearend report to board on all cultural initiatives
Sharing			
<u>Objective</u>	Goal	<u>Time</u>	Measurement
Fairness – Equity / Accessibility / Respect	Develop & approve distribution model that meets the goal	Mar 28, 2013	Resolution approving distribution model
Legacy			
<u>Objective</u>	Goal	<u>Time</u>	<u>Measurement</u>
Supporting development of long term permanent projects	Communicate long term support with communities	Apr 1/13 – Mar 31/14	Number of projects and dollar amounts for long term permanent projects





### MANAGEMENT DISCUSSION AND ANALYSIS

The overall vision for the BATC CDC Board of Directors is "through support of catchment area projects, the BATC CDC will provide grants supporting the development of healthy communities." We believe our vision is continually being met by the support we are currently providing. The goals and objectives are met by establishing Core Values as guidelines in determining the operation of the board.

The BATC CDC management continues to engage with the communities within the catchment areas by sending out Call For Proposals and also being available to meet with groups to provide more information on our programs, application process, distribution of funds process, etc. Management also attends as many events as possible that are funded by BATC CDC.

We feel that our efforts have been well received as organizations are more familiar with the processes involved in applying for and receiving grants.

Follow Up Reporting flows smoothly as the process is now familiar to many grant recipients. Follow up Reports are submitted within sixty days of a project's completion date and the management team continues to communicate with recipients to ensure that the reports are completed correctly and in a timely manner.

## **Strategic Planning**

Our Strategic Plan for 2013-2014 was approved on August 29, 2013. The goals and objectives are being met by the management teams' completion of tasks within the timelines set and reports are presented to the Board of Directors on the completion of those tasks.

## **Organizational Structure**



#### **Operating Procedures**

BATC CDC has four application deadlines per fiscal year: June 2, September 2, December 2, and March 2. Forty five days prior to a deadline date, a Call for Proposals is issued notifying the catchment area of the deadline date, how to contact BATC CDC to obtain application information, and for which purposes the funding can be applied for.

Once the deadline date has passed and applications are received, the Board of Directors have ten business days to hold an allocation meeting to review the applications and allocate funds based on the applications received.





## MANAGEMENT DISCUSSION AND ANALYSIS—continued

Within two weeks of the allocation meeting, letters are sent out to all applicants advising them of the outcome of their request.

When an application is approved, the recipient will receive 90% of its allocation and depending on the amount, they may receive quarterly payments. When the project reaches it's completion date, a follow up report is submitted which details the expenditures and outlines the success of the project. Once the follow up report is approved by management, the remaining 10% is released and the file is closed.

### Who can Apply

- Member First Nations within Battlefords Agency Tribal Chiefs
- Member First Nations within Battlefords Tribal Council
- Independent First Nations within the BATC CDC catchment
- Immediate communities of North Battleford and Battleford
- Surrounding communities (within a 100 km of North Battleford)
- Federal and Provincial organizations are NOT eligible to submit applications
- Individuals are NOT eligible to submit applications

## **Eligible Programs**

Must meet one or more of the following criteria:

- Focus on partnerships between First Nation and Non First Nation Communities
- Focus on Economic Development Initiatives
- Focus on Human Services that improve education, health and well being of children, youth and families
- Where possible, actively involve those to whom the programs and services are to be provided in the development, management and delivery of programs
- · Have community involvement in project implementation
- Be preventative in nature and address community identified needs
- Demonstrate cultural sensitivity/awareness, reflecting the input of the community
- Be integrated and coordinated with other community programs and services of a similar nature
- Focus on health initiatives that are early intervention and preventative in nature
- Positive early intervention programs and extensions, additions, or outreach to existing programs offering a different service may be considered.

### **How to Apply**

To receive an application form or for further inquiries, please contact:

BATC Community Development Corporation 971-104<sup>th</sup> Street
North Battleford, SK S9A 4B2

Tel: 306-446-1400 Fax: 306-446-1308 Email: cdc@batc.ca Website: www.batc.ca